# Public Document Pack OXFORDSHIRE COUNTY COUNCIL

### Notice of a Meeting

# Informal Performance Scrutiny Committee Thursday, 27 June 2013 at 10.00 am County Hall

#### Membership

Chairman: Councillor Liz Brighouse

Deputy Chairman: Councillor Neil Fawcett

Councillors: Lynda Atkins

John Christie

Yvonne Constance Mark Gray Richard Langridge Lawrie Stratford

Sam Coates

Jenny Hannaby

Notes:

Date of next meeting: 26 September 2013

#### What does this Committee review or scrutinise?

- The performance of the Council and to provide a focused review of:
  - o Corporate performance and directorate performance and financial reporting
  - Budget scrutiny
- the performance of the Council by means of effective key performance indicators, review of key action plans and obligations and through direct access to service managers, Cabinet Members and partners;
- through call-in, the reconsideration of decisions made but not yet implemented by or on behalf of the Cabinet;
- queries or issues of concern that may occur over decisions being taken in relation to adult social care;
- the Council's scrutiny responsibilities under the Crime and Justice Act 2006.

#### How can I have my say?

We welcome the views of the community on any issues in relation to the responsibilities of this Committee. Members of the public may ask to speak on any item on the agenda or may suggest matters which they would like the Committee to look at. Requests to speak must be submitted to the Committee Officer below no later than 9 am on the working day before the date of the meeting.

#### For more information about this Committee please contact:

Chairman - Councillor

E.Mail:

Policy & Performance Officer - Eira Hale, Lead Analyst, Tel: (01865) 323969

Email: eira.hale@oxfordshire.gov.uk

Committee Officer - Sue Witehead, Tel: (01865) 810262

sue.whitehead@oxfordsire.gov.uk

Peter G. Clark County Solicitor

Poter G. Clark.

June 2013

#### **About the County Council**

The Oxfordshire County Council is made up of 63 councillors who are democratically elected every four years. The Council provides a range of services to Oxfordshire's 630.000 residents. These include:

schools social & health care libraries and museums

the fire service roads trading standards land use transport planning waste management

Each year the Council manages £0.9 billion of public money in providing these services. Most decisions are taken by a Cabinet of 10 Councillors, which makes decisions about service priorities and spending. Some decisions will now be delegated to individual members of the Cabinet.

#### **About Scrutiny**

Scrutiny is about:

- Providing a challenge to the Cabinet
- Examining how well the Cabinet and the Authority are performing
- Influencing the Cabinet on decisions that affect local people
- Helping the Cabinet to develop Council policies
- Representing the community in Council decision making
- Promoting joined up working across the authority's work and with partners

#### Scrutiny is NOT about:

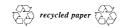
- Making day to day service decisions
- Investigating individual complaints.

#### What does this Committee do?

The Committee meets up to 6 times a year or more. It develops a work programme, which lists the issues it plans to investigate. These investigations can include whole committee investigations undertaken during the meeting, or reviews by a panel of members doing research and talking to lots of people outside of the meeting. Once an investigation is completed the Committee provides its advice to the Cabinet, the full Council or other scrutiny committees. Meetings are open to the public and all reports are available to the public unless exempt or confidential, when the items would be considered in closed session.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, giving as much notice as possible before the meeting

A hearing loop is available at County Hall.



#### **AGENDA**

- 1. Apologies for Absence and Temporary Appointments
- 2. Declarations of Interest
- 3. Speaking to or Petitioning the Committee
- 4. Remit and Direction of the Performance Scrutiny Committee

1010

Councillor Liz Brighouse will introduce a short discussion on the remit and direction that the committee will take.

5. Overview of Performance management at Oxfordshire County Council

1020

Research and Major Programmes Manager, Alexandra Bailey will present an overview of the way performance and risk is managed across Oxfordshire County Council.

6. Key Performance Indicators for Business Management Monitoring

1040

Each Directorate will present proposed key performance indicators (paper to follow) which will form the basis of directorate reporting on performance to the Performance Scrutiny Committee for 2013/14.

7. Financial Reporting to Performance Scrutiny 2013/14 (Pages 1 - 54)

1130

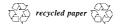
An overview of the options for reporting financial performance to the Performance Scrutiny Committee for 2013/14.

The **attached** provisional outturn report for 2012/13 summarises the Council's financial performance for 2012/13 for Scrutiny to consider how they wish to engage in scrutiny in this area in future.

8. Corporate Plan Performance Report for the Fourth Quarter 2012/13 (Pages 55 - 72)

12.00

Research and Major Programmes Manager, Alexandra Bailey will present a paper



(attached) outlining the Council's performance against the objectives outlined in the Corporate Plan for the fourth quarter of 2012/13.

#### 9. Commission on Adult Social Care

12.20

Chairman, Cllr Liz Brighouse to introduce plans to launch a commission on Adult Social Care across Oxfordshire.

#### 10. Protocol for Call-ins

1230

Chairman, Cllr Liz Brighouse will chair a brief discussion on the protocol for Call-Ins.

#### 11. Cabinet Forward Plan

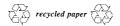
1240

Link to Forward Plan:

http://mycouncil.oxfordshire.gov.uk/mgListPlanItems.aspx?PlanId=166&RP=115

#### 12. Close of Meeting

1250



#### **Declarations of Interest**

#### The duty to declare.....

Under the Localism Act 2011 it is a criminal offence to

- (a) fail to register a disclosable pecuniary interest within 28 days of election or co-option (or reelection or re-appointment), or
- (b) provide false or misleading information on registration, or
- (c) participate in discussion or voting in a meeting on a matter in which the member or co-opted member has a disclosable pecuniary interest.

#### Whose Interests must be included?

The Act provides that the interests which must be notified are those of a member or co-opted member of the authority, **or** 

- those of a spouse or civil partner of the member or co-opted member;
- those of a person with whom the member or co-opted member is living as husband/wife
- those of a person with whom the member or co-opted member is living as if they were civil partners.

(in each case where the member or co-opted member is aware that the other person has the interest).

#### What if I remember that I have a Disclosable Pecuniary Interest during the Meeting?.

The Code requires that, at a meeting, where a member or co-opted member has a disclosable interest (of which they are aware) in any matter being considered, they disclose that interest to the meeting. The Council will continue to include an appropriate item on agendas for all meetings, to facilitate this.

Although not explicitly required by the legislation or by the code, it is recommended that in the interests of transparency and for the benefit of all in attendance at the meeting (including members of the public) the nature as well as the existence of the interest is disclosed.

A member or co-opted member who has disclosed a pecuniary interest at a meeting must not participate (or participate further) in any discussion of the matter; and must not participate in any vote or further vote taken; and must withdraw from the room.

Members are asked to continue to pay regard to the following provisions in the code that "You must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself" or "You must not place yourself in situations where your honesty and integrity may be questioned.....".

Please seek advice from the Monitoring Officer prior to the meeting should you have any doubt about your approach.

#### **List of Disclosable Pecuniary Interests:**

**Employment** (includes "any employment, office, trade, profession or vocation carried on for profit or gain".), **Sponsorship**, **Contracts**, **Land**, **Licences**, **Corporate Tenancies**, **Securities**.

For a full list of Disclosable Pecuniary Interests and further Guidance on this matter please see the Guide to the New Code of Conduct and Register of Interests at Members' conduct guidelines. <a href="http://intranet.oxfordshire.gov.uk/wps/wcm/connect/occ/Insite/Elected+members/">http://intranet.oxfordshire.gov.uk/wps/wcm/connect/occ/Insite/Elected+members/</a> or contact Rachel Dunn on (01865) 815279 or <a href="mailto:rachel.dunn@oxfordshire.gov.uk">rachel.dunn@oxfordshire.gov.uk</a> for a hard copy of the document.





Division(s):
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#### **CABINET – 18 June 2013**

#### PROVISIONAL REVENUE & CAPITAL OUTTURN 2012/13 AND REQUESTS FOR CARRY FORWARDS

#### Report by the Chief Finance Officer

#### Introduction

1. This report sets out the provisional revenue and capital outturn for 2012/13 and shows how actual expenditure and income for the year compares to the budgeted position. It also includes proposals for carry forwards from 2012/13 to 2013/14. The report is consistent with the Council's Statement of Accounts for 2012/13<sup>1</sup> which will be submitted to the Audit and Governance Committee on 3 July 2013 following certification by the Chief Finance Officer and prior to external audit.

#### Summary of Revenue Outturn

As set out in Annex 1 the adjusted year end revenue position for 2. 2012/13 is a variation of -£3.168m. Variations totalling +£0.029m have been funded from balances as they are outside the control of Directorates. Details are set out in Annex 4.

	Final	Provisional	Provisional	Provisional
	Budget	Outturn	Outturn	Outturn
	2012/13	2012/13	Variation	Variation
			compared	compared to
			to final	final budget
			budget	
	£m	£m	£m	%
Children, Education & Families	107.890	107.703	-0.187	-0.17
Social & Community Services	207.148	205.484	-1.664	-0.80
Environment & Economy	80.818	80.115	-0.703	-0.87
Chief Executive's Office	22.648	22.063	-0.585	-2.72
Total Directorate variation	418.504	415.365	-3.139	-0.75
Add variations funded by			-0.029	
balances				
Adjusted Directorate Variation			-3.168	-0.76

 $<sup>^{\</sup>rm 1}$  Due to external accounting requirements the presentation of the figures may vary. Page 1

3. The following Annexes are attached and referenced in the report:

Annex 1	Revenue Outturn
Annex 2 a	Proposed carry forwards to 2013/14
Annex 2 b	Proposed movement of 2012/13 underspends to other
	budgets
Annex 2c	Virements to note
Annex 3a	Reserves and Provisions
Annex 3b	School Balances
Annex 4	General Balances
Annex 5	Older People, Physical Disabilities & Equipment and
	Learning Disabilities Pooled Budgets
Annex 6	On and Off - Street Parking –
	Statement of Income and Expenditure for 2012/13
Annex 7	2013/14 Virements to approve
Annex 8	Capital Outturn

#### Part 1 – Revenue Outturn

#### Children, Education & Families (CE&F)

4. The provisional outturn position for CE&F is a variation of -£0.187m. In addition unspent Dedicated Schools Grant totalling -£5.688m has been placed in a reserve for use in 2013/14.

#### CEF1 Education and Early Intervention

5. The Service is reporting an underspend of -£0.604m. The change of +£0.322m since the last Financial Monitoring Report to Cabinet on 16 April 2013 reflects an overspend of +£0.342m on Home to School Transport compared to the breakeven position previously forecast. It was anticipated that concessionary fare income would increase due to new charges for transport that was previously free, but the actual increase in income was lower than expected.

#### CEF 2 Children's Social Care

6. Children's Social Care is reporting a net variation of -£0.629m. An underspend of -£0.606m on Corporate Parenting, which mainly reflects underspends on in - house fostering, is partly offset by overspends on external placements totalling +£0.180m. The year - end position also includes underspends for Family Support (-£0.265m), Asylum (-£0.111m), Youth Offending Service (-£0.198m) and Referral & Assessment (-£0.114m). These underspends are partly offset by overspends for Children Looked After (+£0.286m) and Management & Central Costs (+£0.234m).

#### CEF3 Children, Education & Families Central Costs

7. An overspend of +£0.967m includes one—off redundancy costs relating to the whole directorate incurred in 2012/13 and estimated redundancy costs for future restructuring across the directorate.

#### Social & Community Services (S&CS)

8. The outturn position for S&CS is a variation of -£1.664m. The underspend on the Older People, Physical Disabilities and Equipment Pooled Budget (-£3.992m) has been placed in the reserve for use in future years.

#### SCS1 Social Care for Adults

- 9. The service is reporting an underspend of -£1.555m a change of +£0.162m since the report to Cabinet on 16 April 2013. This position includes the overspend on the Council's element of the Learning Disabilities Pooled Budget (+£0.577m) which as it cannot be met from the reserve is being funded by underspends elsewhere in the directorate.
- 10. Fairer Charging income relating to Older People and Physical Disability clients has underachieved by +£0.684m. This is a change of +£0.384m since the last Financial Monitoring Report to Cabinet on 16 April 2013. Guidance issued by the Department of Health includes the requirement to ensure that the Council should take account of no more than the full cost of providing the service in determining charges. For someone who pays the full cost of care, there may be a variation on the cost of care or the amount of care the person chooses to receive. At year end, the cost to the Council for the service is compared to what has been recovered from clients. If the cost is less than the amount charged, some clients may be entitled to a reimbursement or credit to their account. The Council has therefore included a provision of £0.445m in the accounts to cover the estimated surplus of income compared to cost in 2012/13.

#### SCS2 Community Safety

11. An underspend of -£0.134m is reported by Community Safety. This mainly relates to additional rental income and reduced premises costs.

#### **SCS3 Joint Commissioning**

12. The overspend in Joint Commissioning Team of +£0.073m is due to additional legal recharges and restructuring costs. Supporting People underspent by -£0.169m due to new contracts and an under spend on Shared Lives.

#### SCS5 Fire and Rescue Service

13. The service is reporting an overspend of +£0.121m. This includes +£0.171m overspend on Firefighters ill health retirements which has been funded from balances and an underspend of -£0.056m on the retained duty system which has been returned to balances.

#### **Pooled Budgets**

14. The Council's element of the Older People's Pooled budget has underspent by -£3.489m. This is an increase of -£1.057m since the report to Cabinet in April. Of this, -£0.447m relates to Dementia Challenge funding received from the Oxfordshire Clinical Commissioning Group and an increased underspend of -£0.538m on

Home Support. Earlier in the financial year when underspends were identified decisions were made to commit to additional care packages. The cost of these care packages commits spend for an average of three years. This means that whilst more clients are receiving care, there is an underspend in 2012/13 which will need to be available to pay for the costs over a period of time. The commitment of additional resources has enabled:

- An increase in the total number of older people supported of 8.2% from 4,378 in March 2012 to 4,715 by the end of March 2013
- An increase in the number of people supported in care home placements of 5.4% from 1,592 people at the end of March 2012 to 1,678 at the end of March 2013
- An increase in the number of people supported in a long term package of 9.8% from 2,766 at the end of March 2012 to 3,037 at the end of March 2013
- An increase in satisfaction with services amongst older people (in February 2012, 87.8% of older people said they were satisfied with their social care services and in February 2013 this had risen to 93.4%).
- 15. The council element of the Physical Disabilities Pool is underspent by -£0.544m compared to an underspend of -£0.242m previously reported. The change relates to an increased underspend for Home Support.
- 16. The Council's element of the Learning Disabilities Pooled Budget has overspent by +£0.577m compared to an underspend of -£0.865m previously reported. The change reflects late payments made in March 2013 for 2011/12 and 2012/13.

#### **Environment & Economy (E&E)**

17. The outturn position for E&E is variation of -£0.703m.

#### **EE1 Highways and Transport**

18. The service is overspent of +£0.473m. This includes an overspend of +£1.189m in Highways & Transport as a result of the winter weather, highway maintenance, vehicle maintenance as well as rapid incident responses and contract management costs. This is partly off-set by Public Transport contract savings of -£0.537m arising from the early realisation of future planned savings. Expenditure on concessionary fares is also -£0.346m less than budgeted.

#### **EE2 Growth and Infrastructure**

19. An underspend of -£0.324m is reported for Property and Facilities. This includes overspends on Programme Management (+£0.601m) and Service Management costs (+£0.170m) relating to delays in the implementation of the new contract. These are offset by an underspend in Facilities Management (-£0.598m) and slippage on Energy Strategy Projects (-£0.603m). There are also underspends of

- -£0.435m in Business & Skills and -£0.240m in Planning Implementation. The overall variation for the service is -£0.948m.
- 20. Overall a breakeven position is reported by Waste Management. This position is achieved after making an additional -£0.448m contribution to the Waste Management Reserve to fund future contract cessation liabilities and planning obligations. An overspend of +£0.799m has arisen due to higher tonnages than budgeted. 291,000 tonnes was disposed of in 2012/13 compared to 277,000 tonnes in 2011/12. This overspend is offset by underspends on contract payments and other Waste Management budgets.

#### **EE3 Oxfordshire Customer Services**

21. Oxfordshire Customer Services has underspent by -£0.438m. This includes an overspend on the Customer Service Centre (+£0.327m) off set by underspends on ICT (-£0.233m), Human Resources (-£0.247m) and Finance (-£0.354m).

#### **Chief Executive's Office (CEO)**

22. The provisional outturn position for the Chief Executive's Office is a variation of -£0.585m. This includes underspends on Human Resources (-£0.285m), Strategy and Communications (-£0.180m), and Corporate Finance and Internal Audit (-£0.207m) which are partly offset by an overspend for Law and Culture relating to the registration service (+0.125m).

### Proposed Carry Forward of under and over spends in 2012/13 to 2013/14

- 23. Under the Council's Financial Regulations, the Cabinet is responsible for approving all carry forwards. Directorates have either asked to carry forward underspends to the service in which they were generated or requested a virement of the carry forward to meet pressures in other areas.
- 24. The following table summarises the proposed carry forwards by Directorate. These are set out in detail in Annex 2a and the virements behind them in Annex 2b. Some of the virements for CE&F, S&CS and E&E are larger than £0.5m and require approval by Council under the authority's Financial Procedure Rules.

	Directorate	Total Directorate	Underspend
Directorate	Variation after	Proposed Carry	Transferred to
	agreed variations	Forward	Efficiency
	to balances		Reserve
	£m	£m	£m
CE&F	-0.187	0	-0.187
S&CS	-1.779	0	-1.779
E&E	-0.702	-0.702	0
CEO	-0.500	-0.092	-0.408
Total per Annex 2a	-3.168	-0.794	-2.374

#### **Strategic Measures**

- 25. There is a variation of -£1.738m on the Strategic Measures budget. This consists of a variation of -£0.179m on Capital Financing and -£1.559m on Interest on Balances. The variation on Capital Financing is due to lower than forecast principal repayments. This is partly off-set by higher than forecast interest payable on long term borrowing as a result of continuation of four Lenders Option Borrowers Option (LOBO) loans. Interest earned on balances was -£1.559m more than budgeted due to lower than forecast interest payable on developer contributions, along with higher interest received arising from larger than forecast cash balances during the year.
- 26. The Treasury Management Outturn report for 2012/13, which covers all of the related activities in detail, will be considered by Cabinet on 16 July 2013.
- 27. The Council has claims outstanding with Municipal Mutual Insurance Plc. (MMI). In November 2012 the directors of MMI triggered a process to wind up the business. This means the Council may have to repay all or part of the insurance claims settled since the company ceased to trade, as well as fund any outstanding claims. A provision of £0.466m has been made for the initial 15% levy rate confirmed by the scheme administrator. This has been funded from an amount for potential MMI clawback held within the Insurance Reserve. A further £0.403m is held within the Insurance Reserve to cover the best estimate of possible further clawback, in line with actuarial advice.

#### **Debt Write Offs**

- 28. For the year ended 31 March 2013 there were 285 debts written off totalling £0.059m. In addition Client Finance wrote off £0.085m in respect of 91 debts relating to care provided by Social & Community Services.
- 29. Eleven loans totalling £0.040m made under the Chronically Sick and Disabled Persons Act were also written off. The largest of these was £0.011m and was agreed by Cabinet on 18 September 2012. £0.002m loans to Foster Carers, provided under the Children's Act, were written off.
- 30. Total debt write offs for the year were £0.186m. This compares to £0.241m for 2011/12. Most of the debts were written off because they would be uneconomical to recover through the courts.

#### Part – 2 Consolidated Capital Outturn

31. The capital programme is updated three times each year to reflect the latest forecast profile of expenditure. The original budget for the year is the programme agreed by Council in the February preceding the start

- of the financial year. The latest updated programme, based on the position forecast at the end of December 2012, was agreed by Council on 19 February 2013.
- 32. Total capital programme expenditure for 2012/13 was £47.0m. The variation between the original programme and the final outturn was -£8.6m (-16%). Excluding schools local spend the variation on the total directorate programmes was -£8.2m (-16%). The summary outturn position is shown in Annex 8a.
- 33. The overall variation has been adjusted to take into account the impact of changes that have arisen due to factors that do not reflect the performance of the programme (e.g. technical accounting changes and value for money decisions). Excluding local spend by schools the adjusted variation reduces to -£5.0m (-10%). This represents 90% use of resources compared to the original capital programme. This is shown Annex 8b and is summarised in the following table.

	Total Directorate Programmes £m	Schools Capital & Earmarked Reserves £m	Total Capital Programme £m
Original Capital Programme	50.4	5.2	55.6
Final Outturn Expenditure	42.2	4.8	47.0
Variation	-8.2	-0.4	-8.6
Impact of in-year grant reductions/project removals	1.3	0	1.3
Impact of in-year increased funding	-0.8	0	-0.8
Impact of other VfM & technical adjustments	0.6	0	0.6
Impact of Cost Savings & Returned Contingencies	2.1	0	2.1
Adjusted Variation	-5.0	-0.4	-5.4
Use of Resources	90%	92%	90%

#### Children, Education & Families

Total capital expenditure was £18.9m in 2012/13 (excluding schools local capital expenditure). Expenditure incurred during 2012/13 includes £5m on pupil places provision with the completion of 11 projects for 411 places. A further £1m was spent on project development fees and work on basic need schemes that will be delivered in the next financial year. Phase 2 of the Wood Farm School project (£3.5m) was completed in 2012/13 along with projects at The Grange in Banbury (£0.5m) and Fitzwaryn School in Wantage (£0.8m). Expenditure on the Schools Structural Maintenance Programme was £3.9m and a further £1.7m was also spent on improvements at Oxford Spires Academy for which specific grant funding was received. The remaining £2.5m was spent on the annual programme and retention.

#### Social & Community Services

35. £2.6m expenditure incurred during 2012/13 includes the final grant payments for three Extra Care Housing projects (£1.1m) in Oxford that have provided 191 rented flats and the completion of the Bicester Fire Station upgrade (£0.2m), Redbridge Hollow (£0.8m) and Banbury Day Centre project (£0.5m).

#### Environment & Economy - Transport

36. £19.0m expenditure incurred during 2012/13 includes £5.6m on the Integrated Transport area of the programme, including £1.7m on Thornhill Park & Ride and £1.7m on Didcot Station Forecourt major schemes. Expenditure on the structural maintenance annual programmes was £12.1m and expenditure on structural maintenance major projects was £1.2m.

#### **Summary Programme Financing**

- 37. The table in Annex 8c summarises the outturn financing of the 2012/13 capital programme and compares it to the financing planned in the original and latest capital programme.
- 38. The Capital Programme expenditure of £47.0m was funded from a combination of capital grants and other external contributions (£38.3m), developer contributions (£6.2m), project specific prudential borrowing (£0.7m) and revenue contributions (£1.8m).
- 39. The level of the un-ringfenced grant balance has increased by £13.3m to £27.6m. As these grants are un-ringfenced and are not time limited, other funding sources are utilised before un-ringfenced grants. The grants are forecast to be spent over the period of the capital programme.
- 40. The unapplied ringfenced balance held at the start of the year has reduced by £1.0m to £0.1m (excluding Growing Places Fund). There are no issues foreseen with utilising the remaining grants by their deadlines.
- 41. There was no requirement to use funding from the capital receipts or general capital reserve. Capital Balances are £29.0m an increase of £2.6m which mainly arises from to an additional contribution of £1m relating to rural roads and £0.9m in capital receipts as set out in the paragraph below.
- 42. The original forecast for capital receipts from the disposal programme for 2012/13 was £6.1m and actual capital receipts achieved were £0.9m this was due to a number of negotiations taking longer than expected. Disposals are now due to take place in 2013/14.

#### **Annual Programme Carry-Forwards**

- 43. The Capital & Asset Programme Board has agreed that the underspends on some annual programmes can be carried forward to deliver planned work which will now take place in 2013/14. The detail is presented in Annex 8e. In total, £2.9m has been carried forward to 2013/14 and £0.8m is returned to the capital programme.
- 44. Cabinet is recommended to approve an increase of £0.581m to the Kennington Roundabout scheme to be funded from the underspends on annual programmes returned to the capital programme above. The total budget for the scheme will now be £3.477m. The increase is due to the need to divert a water main as a result of the improvement work at the roundabout.

#### Part 3 – Balance Sheet

#### **General Balances**

45. As set out in Annex 4 general balances are £18.733m as at 31 March 2013. The MTFP approved by Council in February 2013 assumed balances would be £16.193m at the end of the financial year.

#### **Earmarked Reserves**

- 46. Annex 3 sets out earmarked reserves brought forward from 2011/12 and the position as at 31 March 2013. These reserves are held for specified one off projects, contractual commitments and to support the Medium Term Financial Plan.
- 47. Revenue Reserves are £84.075m as at 31 March 2013 and have decreased of £2.613m since 1 April 2012. Explanations of significant changes to School, Directorate and Corporate reserves are set out below.

#### **Grants and Contributions**

48. £8.898m of the £11.873m total grants and contributions is Dedicated Schools Grant (DSG) which was not spent by 31 March 2013. On 26 June 2013 the Schools & High Needs Committee of the Schools Forum will be consulted on how the DSG balance will be utilised in future years.

#### Children, Education & Families

49. An additional £2.264m has been placed in reserves during the year to support key projects and pressures in 2013/14. These include costs associated with the conversion of schools to Academy status, Joint Working with Thames Valley Police, School Intervention, and Thriving Families Project.

#### Social & Community Services

50. Reserves held by the directorate have increased by £2.279m. The largest reserve at £7.469m is the Older People Pooled Budget Reserve. This will mainly be used to continue to support additional care packages agreed in 2012/13 and previous years.

#### **Environment & Economy**

- 51. The balance on the Parking Account at 31 March 2013 was £2.232m. £0.477m was taken from the reserve in year to fund costs relating to the Oxford Park & Ride car parks. Contributions to the Parking Account during 2012/13 include Camera Enforcement income of £0.954m, On Street Pay & Display charges income for Oxford City of £2.072m, and a planned contribution from revenue of £0.118m. The year end position is after the £1.3m budgeted contribution to the Highways budget in line with the Medium Term Financial Plan. The balance will be used to fund highways expenditure in accordance with Section 55(4) of the Road Traffic Regulation Act 1984. Further analysis is provided in Annex 6.
- 52. The Waste Management Reserve has increased by £1.242m to £3.249m. This will be utilised in future years for contract cessation costs and to meet planning obligations.
- 53. Additional funding of £0.928m was agreed as part of the 2011/12 budget to fund one-off investments to enable asset rationalisation savings to be achieved. £0.765m remaining at the end of 2012/13 has been placed in a reserve and will be used in future years as an investment fund to continue to implement the asset rationalisation strategy and achieve the associated agreed savings.

#### Corporate Reserves

54. The Efficiency Reserve totalled £3.384m as at 31 March 2013. This will be used for projects that support the Council's Medium Term Financial Plan.

#### **School Balances**

- 55. After incorporating partnership balances the number of schools in deficit was 12 and the number of schools with surplus balances was 249 at 31 March 2013. Further details of the number of schools with surpluses and deficits and the value of the balances are set out in Annex 3b
- 56. 28 schools have converted to academy status up to 31 March 2013. A further eight schools transferred on 1 April 2013. Under the transfer of Balances Regulations the local authority has over the financial year, once the closed school accounts have been finalised and agreed, transferred school balances to the successor academy. A total of £1.218m remains to be agreed and passed to academies. All schools at the time of converting to academy status have been at a breakeven or surplus financial position.
- 57. School balances were £27.235m as at 31 March 2013. The increase in school surplus balances during 2012/13 reflects the uncertainty felt by schools pending the introduction of a new formula funding model from 1 April 2013 and the possible financial implications of moving to academy status along with continued concerns over future funding

levels. Although the actual number of schools with a year end deficit is about half those initially projecting a deficit balance in May 2012, the value of deficit balances incurred during the year is larger than originally anticipated (£0.252m compared to £0.198m).

- 58. As the Guaranteed Unit of Funding for pupils is expected to remain frozen at the 2011/12 level over the medium term, it is expected that the level of schools balances will reduce as schools utilise unspent balances to support their budgets.
- 59. Local authorities were instructed by the Department for Education not to operate the "Excess Balances claw-back mechanism" from March 2011 unless a school with a significant history of balances over a number of years continues this approach. A number of Oxfordshire schools which fall into this category have been advised that should their excessive balance persist at March 2013 then the local authority will seek to deduct the excess from their balance. Once final school balances have been confirmed it is intended, following confirmation with Schools Forum to proceed with these deductions. Any surplus balances removed will be ring-fenced for use in Schools.

#### Other Reserves

- 60. As set out in Annex 3 Other Reserves which include Insurance, Capital and Cash flow reserves total £51.592m as at 31 March 2013.
- 61. A Budget Reserve to manage the cash flow over the Medium Term Financial Plan for 2013/14 to 2016/17 was set up in 2012/13. The balance on the reserve is £17.211m and will be used in line with the Medium Term Financial Plan agreed by Council on 19 February 2013.
- 62. Capital Reserves total £26.304m and will be used to finance the Capital Programme agreed by Council in February 2013.

#### Part 4 - 2013/14 Virements

63. Virements for 2013/14 that require Cabinet approval are set out in Annex 7. Virements requested include the establishment of the Education Support Service in Oxfordshire Customer Service, virements that relate to the restructure of Environment and Economy and an adjustment to the Central Support Service Charges within Law and Culture. Also included are virements to transfer of Acquired Brain injury budget to the Physical Disabilities Pooled Budget and NHS funding to the Equipment Pooled Budget. None of the virements represent a policy change.

#### 64. **RECOMMENDATIONS**

- 65. The Cabinet is RECOMMENDED:
  - (a) in respect of the 2012/13 outturn to:
    - 1) note the provisional revenue and capital outturn for 2012/13 along with the year end position on balances and reserves as set out in the report;
      - 2) approve the carry-forwards and virements as set out in Annex 2;
      - 3) recommend Council to approve the virements greater than £0.5m for Children, Education & Families, Social & Community Services and Environment & Economy Directorates as set out in Annex 2b;
      - 4) agree that the surplus on the On-Street Parking Account at the end of the 2012/13 financial year, so far as not applied to particular eligible purposes in accordance with Section 55(4) of the Road Traffic Regulation Act 1984, be carried forward in the account to the 2013/14 financial year;
  - (b) in respect of the 2013/14 revenue budget and Capital Programme:
    - 1) agree the increase of £0.581m to the Kennington Roundabout scheme as set out in paragraph 44;
    - 2) approve virements for 2013/14 as set out in Annex 7.

#### **SUE SCANE**

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate reports

Contact Officers: Kathy Wilcox, Principal Financial Manager

Tel: 01865 323981

Lorna Baxter, Deputy Chief Finance

Tel: 01865 323971

June 2013

	BUDGET 2012/13 Provisional Provis						Provisional Analysis of variation				
	T	0						Provisional			Total
		Original	Brought	Virements	Supplementary	Latest	Outturn	Outturn	Returned	This	proposed
		Budget	Forward	to Date	Estimates	Estimate		Variation	to	Directorate	Carry
Ref	Directorate		from		to Date		Actual		Council		Forward
			2011/12				per SAP				
			Surplus +					underspend -	underspend -	underspend -	
			Deficit -					overspend +	overspend +	overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
											ļ
CEF	Children, Education & Families					40= 00=					
	Gross Expenditure	563,507	2,457	-80,646		485,305	505,635	20,330	0	20,330	
	Gross Income	-457,693	0	80,278		-377,415	-397,932	-20,517	0	-20,517	
		105,814	2,457	-368	-13	107,890	107,703	-187	0	-187	0
scs	Social & Community Services										
303	Gross Expenditure	259,276	1,122	-14,763	-86	245,549	315,528	69,979	115	3,758	
	Gross Income	-39,641	1,122	1,240		-38,401	-110,044	-71,643	113	-5,537	
	Gross meome	219,635	1,122	-13,523		207,148	205,484	-1,664	115	-1.779	0
		210,000	1,122	10,020			200,404	1,004	1.0	1,770	ŭ
Page	Environment & Economy										
<u>a</u>	Gross Expenditure	144,307	1,899	-5,164	0	141,042	151,027	9,985	-1	9,986	
9	Gross Income	-66,649	0	6,425	0	-60,224	-70,912	-10,688	0	-10,688	
(D		77,658	1,899	1,261	0	80,818	80,115	-703	-1	-702	-702
<del></del>											
$\omega_{CEO}$											
	Gross Expenditure	16,360	508	15,026		31,894	34,284	2,390	-85	2,175	
	Gross Income	-7,966	0	-1,280		-9,246	-12,221	-2,975	0	-2,675	
		8,394	508	13,746	0	22,648	22,063	-585	-85	-500	-92
	Less recharges to other directorates	-49,078				-49,078	-49,078	0			
	2000 roomargoo to ourior airodiorateo	49,078				49,078	49.078	١			
		45,076				40,070	45,070				
	Directorate Expenditure Total	934,372	5,986	-85,547	-99	854,712	957,396	102,684	29	36,249	
	Directorate Income Total	-522,871	0	86,663		-436,208	-542,031	-105,823	0	-39,417	
	Directorate Total Net	411,501	5,986	1,116	-99	418,504	415,365	-3,139	29	-3,168	-794

PSC7

		BUDGET 2012/13								
		Original	Brought	Virements	Supplementary	Latest				
		Budget	Forward	to Date	Estimates	Estimate				
Ref	Directorate		from		to Date					
			2011/12							
			Surplus +							
	1		Deficit -							
	1	£000	£000	£000	£000	£000				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
	Contributions to (+)/from (-)reserves	8,366	-5,986	1,342		3,722				
	Contribution to (+)/from(-) balances	2,800			99	2,899				
	Pensions - Past Service Deficit Funding	1,500				1,500				
	Capital Financing	37,001				37,001				
	Interest on Balances	-4,348				-4,348				
	Additional funding to be allocated			27		27				
	Strategic Measures Budget	45,319	-5,986	1,369	99	40,801				
	Government Grants	-52,964		-1,187		-54,151				
	Council Tax	-4,019				-4,019				
4	Revenue Support Grant	-2,193		-1,298		-3,491				
3	Business rates	-113,119				-113,119				
5	Council Tax Requirement	284,525	0	0	0	284,525				

Provisional	Provisional
Outturn	Outturn
	Variation
Actual	
per SAP	
	underspend -
	overspend +
£000	£000
(8)	(9)
7,022	3,300
-232	-3,131
1,500	0
36,822	-179
-5,907	-1,559
0	-27
39,205	-1,596
-54,256	-105
-4,019	0
-3,491	0
-113,119	0
279,685	-4,840

Analysis o	of variation	Total
Returned	This	proposed
to	Directorate	Carry
Council		Forward
underspend -	underspend -	
overspend +	overspend +	
£000	£000	£000
(10)	(11)	(12)
		-2,374
		-2,374
		-3,168

			В	UDGET 2012/1			Provisional	Provisional	Analysis o	of variation	Total
		Original	Brought	Virements	Supplementary	Latest	Outturn	Outturn	Returned	This	proposed
		Budget	Forward	to Date	Estimates	Estimate		Variation	to	Directorate	Carry Forward
Ref	Directorate		from		to Date		Actual		Council		
			2011/12				per SAP				
			Surplus +					underspend -	underspend -	underspend -	
			Deficit -					overspend +	overspend +	overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
CEE1	Education & Early Intervention										
	Gross Expenditure	76,372	1,268	1,691	ام	79,331	82,061	2,730	1	2,730	٥
	Gross Income	-29,443	1,200	-3,654	ام	-33,097	-36,431	-3,334	0	-3,334	
	Gross modifie	46,929	1,268	-1,963	0	46,234	45,630	-604	0	-604	
		40,929	1,200	-1,303		40,254	43,030	-004		-004	
CEF2	Children's Social Care										
	Gross Expenditure	47,509	649	959	-13	49,104	49,141	37	0	37	0
	Gross Income	-6,079	0	162	0	-5,917	-6,583	-666	0	-666	0
		41,430	649	1,121	-13	43,187	42,558	-629	0	-629	0
CEF3	CEF Central Costs										
וע	Gross Expenditure	22,299	540	-1,015	0	21,824	22,839	1,015	0	1,015	0
	Gross Income	-464	0	141	0	-323	-371	-48	0	-48	0
		21,835	540	-874	0	21,501	22,468	967	0	967	0
CEF4	Schools										
_	Gross Expenditure	421.211	0	-82,281	0	338,930	355.478	16,548	0	16,548	0
	Gross Income	-425.591	0	83.629	0	-341,962	-358,431	-16,469	0	-16,469	0
		-4,380	0	1,348	0	-3,032	-2,953	79	0	79	0
	Less recharges within directorate	-3,884				-3,884	-3,884	0			
		3,884				3,884	3,884	0			
		2,30.				-,					
	Directorate Expenditure Total	563,507	2,457	-80,646	-13	485,305	505,635	20,330	0	20,330	0
	Directorate Income Total	-457,693	0	80,278	0	-377,415	-397,932	-20,517	0	-20,517	0
	Directorate Total Net	105,814	2,457	-368	-13	107,890	107,703	-187	0	-187	0

PSC7

			В	UDGET 2012/1	3		Provisional	Provisional	Analysis o	of variation	Total
		Original	Brought	Virements	Supplementary	Latest	Outturn	Outturn	Returned	This	proposed
		Budget	Forward	to Date	Estimates	Estimate		Variation	to	Directorate	Carry Forward
Ref	Directorate		from		to Date		Actual		Council		_
			2011/12				per SAP				
			Surplus +					underspend -	underspend -	underspend -	
			Deficit -					overspend +	overspend +	overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(14)
2004											
SCS1	Adult Social Care	400.000	550	0.400	00	100.050	057.040	50,000		0.464	
	Gross Expenditure	199,968	550	-2,182		198,250	257,342	59,092	0	3,164 -4,719	
	Gross Income	-45,284	550	1,002		-44,282	-104,929	-60,647	0		
		154,684	550	-1,180	-86	153,968	152,413	-1,555	0	-1,555	0
SCS2	Community Safety										
0002	Gross Expenditure	4,268	12	141	0	4,421	4,653	232	0	232	0
	Gross Income	-1,196	0	-153		-1,349	-1,715	-366	0	-366	
		3,072	12	-12		3,072	2,938	-134	0	-134	
		-,				-,-	_,,,,,	1			
	Joint Commissioning										
וַכ	Gross Expenditure	29,753	468	-2,711	0	27,510	27,750	240	0	240	0
2   0000 2	Gross Income	-1,870	0	-791	0	-2,661	-2,997	-336	0	-336	0
)		27,883	468	-3,502	0	24,849	24,753	-96	0	-96	0
_											
D SCS4	Community Services										
	Gross Expenditure	9,985	0	-9,985		0	0	0	0	0	0
	Gross Income	-1,184	0	1,184	0	0	0	0	0	0	0
		8,801	0	-8,801	0	0	0	0	0	0	0
SCS5	Fire & Rescue and Emergency Planning										
0000	Gross Expenditure	25,480	92	-26	0	25,546	25,783	237	115	122	n
	Gross Income	-285	0	-20 -2		-287	-403	-116	n	-116	
	Groot moome	25,195	92	-28	0	25,259	25,380	121	115	6	0
						-,					
	Less recharges within directorate	-10,178				-10,178	0	10,178			
1		10,178				10,178	0	-10,178			
										_	
	Directorate Expenditure Total	259,276	1,122	-14,763		245,549	315,528	69,979	115		
<u> </u>	Directorate Income Total	-39,641	0	1,240		-38,401	-110,044	-71,643	0	-5,537	0
L	Directorate Total Net	219,635	1,122	-13,523	-86	207,148	205,484	-1,664	115	-1,779	0

			В	UDGET 2012/1	13		Provisional	Provisional	Analysis o	of variation	Total
		Original	Brought	Virements	Supplementary	Latest	Outturn	Outturn	Returned	This	proposed
		Budget	Forward	to Date	Estimates	Estimate		Variation	to	Directorate	Carry Forward
Ref	Directorate		from		to Date		Actual		Council		
			2011/12				per SAP				
			Surplus +					underspend -	underspend -	underspend -	
			Deficit -					overspend +	overspend +	overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(14)
EE1	Highways & Transport										
EEI	Gross Expenditure	54,016	0	-433	٥	53,583	56,240	2,657	0	2,657	0
	Gross Income	-11,396	0	-433 0		-11,396	-13,580	-2,184		-2,184	
	Gloss income	42,620	0		0	42,187	42,660	473	0	473	
		42,620	Ĭ	-433	l "	42,107	42,000	4/3	1	4/3	
EE2	Growth & Infrastructure										
	Gross Expenditure	58,464	1,435	-5,310	0	54,589	58,973	4,384	-1	4,385	-473
	Gross Income	-30,324	0	5,516		-24,808	-30,141	-5,333	0	-5,333	
		28,140	1,435	206		29,781	28,832	-949	-1	-948	
Pess age											
$\sigma_{EE_3}$	Oxfordshire Customer Services	44.050	410	400		42,568	45.000	0.700	0	2.720	220
Ō	Gross Expenditure	41,656	419 0	493		,	45,298	2,730		2,730	
Ø	Gross Income	-41,450 <b>206</b>	419	909 <b>1,402</b>		-40,541 <b>2,027</b>	-43,709 <b>1,589</b>	-3,168 <b>-438</b>	0	-3,168 <b>-438</b>	
_		200	413	1,402	١	2,021	1,309	-430		-430	-229
<b>V</b> EE4	Director's Office										
	Gross Expenditure	6,692	45	86	0	6,823	7,037	214	0	214	0
	Gross Income	0,002	0	0	0	0	-3	-3	0	-3	
		6,692	45	86	0	6,823	7,034	211	0	211	0
	Less recharges within directorate	16 504				-16,521	16 504				
	Less recharges within directorate	-16,521 16,521				16,521	-16,521 16,521	0			
		10,521				10,321	10,521				
	Directorate Expenditure Total	144,307	1,899	-5,164		141,042	151,027	9,985	-1	9,986	
	Directorate Income Total	-66,649	0	6,425		-60,224	-70,912	-10,688	0	-10,688	
	Directorate Total Net	77,658	1,899	1,261	0	80,818	80,115	-703	-1	-702	-702

PSC7

			BI	UDGET 2012/1	13		Provisional	Provisional	Analysis o	of variation	Total
		Original	Brought	Virements	Supplementary	Latest	Outturn	Outturn	Returned	This	proposed
		Budget	Forward	to Date	Estimates	Estimate		Variation	to	Directorate	Carry Forward
Ref	Directorate		from		to Date		Actual		Council		
			2011/12				per SAP				
			Surplus +					underspend -	underspend -	underspend -	
			Deficit -					overspend +	overspend +	overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(14)
CFO1	Chief Executive & Business Support										
	Gross Expenditure	2,036	116	-638	0	1,514	1,482	-32	0	-32	0
	Gross Income	-788	0	0	0	-788	-794	-6	0	-6	
		1,248	116	-638	0	726	688	-38	0	-38	0
CEOO	Human Resources										
CEU2	Gross Expenditure	1,484	214	281	0	1,979	1,791	-188	0	-188	-92
	Gross Income	-1,345	0	201		-1,345	-1,442	-100	0	-188 -97	
	Gloss income	139	214	281	0	634	349	-285	0	-285	
Ū		139	214	201	١	034	349	-205		-200	-92
CEO3	Corporate Finance & Internal Audit										
3 220	Gross Expenditure	2,429	0	105	0	2,534	2,803	269	-85	354	0
1	Gross Income	-2,417	0	106		-2,311	-2,787	-476	0	-476	
#		12	0	211		223	16	-207	-85	-122	
4											
CEO4	Law & Culture										
	Gross Expenditure	6,987	126	14,386		21,499	23,318	1,819	0	1,819	
	Gross Income	-4,050	0	-1,211		-5,261	-6,955	-1,694	0	-1,694	
		2,937	126	13,175	0	16,238	16,363	125	0	125	0
CEO5	Strategy & Communications										
	Gross Expenditure	2,859	52	892	0	3,803	4,175	372	0	372	
	Gross Income	-2,492	0	-175		-2,667	-3,219	-552	0	-552	0
		367	52	717	0	1,136	956	-180	0	-180	0
CEOS	Corporate & Democratic Core										
3230	Gross Expenditure	3,691	0	n	0	3,691	3,841	150	0	-150	0
	Gross Income	0,001	ŏ	0		0,001	-150	-150	0	150	
	Grood modifie	3,691	0	0	0	3,691	3,691	0	0	0	
		0.155				0.400					
	Less recharges within directorate	-3,126				-3,126	-3,126	0			
		3,126				3,126	3,126	0			
	Directorate Expenditure Total	16,360	508	15,026	0	31,894	34,284	2,390	-85	2,175	-92
	Directorate Income Total	-7,966	0	-1,280		-9,246	-12,221	-2,975	0	-2,675	0
	Directorate Total Net	8,394	508	13,746		22,648	22,063	-585	-85		

ge 18

# PROVISIONAL REVENUE OUTTURN 2012/13 CABINET 18 June 2013 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD TO BE APPROVED IN 2012/13: SUMMARY

	Budget Book Ref	Service Area	Variation	Same	Different Budget	Virement of Carry	Virement of Carry	Total proposed
				Budget		Forward	Forward	Carry Forward
	(1)	(2)	underspend - overspend + £000 (3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	Other Directorate £000 (7)	Efficiency Reserve £000 (8)	Surplus - Deficit + £000 (9)
	CEF	Children, Education & Families	-187	0	-187	0	187	0
	scs	Social & Community Services	-1,779	0	-1,779	0	1,779	0
	EE	Environment & Economy	-702	-702	0	0	0	-702
Ď	CEO	Chief Executive's Office	-500	-92	-408	0	408	-92
		Strategic Measures - Efficiency Reserve					-2,374	-2,374
10		Directorate Total	-3,168	-794	-2,374	0	0	-3,168

# PROVISIONAL REVENUE OUTTURN 2012/13 - Children, Education & Families CABINET - 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

Budget	Budget	Service Area	Same Budget	Different		Virement of	Carry Forwa	rd	Total	Planned Use of Carry Forward	
Book Ref	Book Ref	3017100 7 110u	Variation	June 2 augus	Budget	Within	Other	Efficiency	C/fwd Virement	proposed	r annou dod or darry r orward
2012/13	2013/14				· ·	Directorate	Directorate	Reserve	Ref	Carry	
20.2/.0	20.0,	Non-DSG	underspend -	underspend -	underspend -				Annex	Surplus -	
			overspend +	overspend +	overspend +				2(b)	Deficit +	
			£000	£000	£000	£000	£000	£000	_(-/	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(11)
		, /	` ` ′		, ,	` ′	, ,	. ,	` ,	, ,	, ,
CEF1		Education & Early Intervention									
		Management & Central Costs	-278		-278			0	CEF1	0	
		Special Educational Needs (SEN)	14		14	-14		0	CEF1	0	
		Early Intervention (EIS)	-112		-112	112		0	CEF1	0	
	CEF1-4	Education	-183		-183	183		0	CEF1	0	
CEF1-5	CEF1-5	Organisation & Planning	-45		-45	45		0	CEF1	0	
		Sub-total Education & Early Intervention	-604	0	-604	604	0	0		0	
UCEF2		Children's Social Care									
CEF2-1		Management & Central Costs	234		234	-234		0	CEF1	0	
CFF2-2		Corporate Parenting	-606		-606			0	CEF1	ő	
		Social Care	-24		-24			0	CEF1	ő	
CFF2-4		Safeguarding	-6		-6	6		0	CEF1	ő	
CEF2-4 CEF2-5		Services for Disabled Children	-29		-29	_		0	CEF1	0	
CEF2-6		Youth Offending Service	-198		-198			187	CEF1/ER1	0	
OLI Z O	OLI Z O	Todal Olionaling Scryloc	100		100			107	OLI I/LIKI		
		Sub-total Children's Social Care	-629	0	-629	442	0	187		0	
0550		Oblidana Education & Familia Control Contr									
CEF3		Children, Education & Families Central Costs	050		050	050			CEF1	0	
CEF3-1		Management & Admin	952 16		952	-952		0	CEF1	0	
		CEF Support Service Recharges	10		16	-16		0	_	0	
		Premature Retirement Compensation (PRC)	-1		-1	1		0	CEF1	0	
CEF3-4	CEF3-3	Joint Commissioning Recharge	"		0			U		U	
		Sub-total Children, Education & Families Central Costs	967	0	967	-967	0	0		0	
CEF4		Schools			_			_		_	
		Delegated Budgets	0		0			0		0	
		Early Years Single Funding Formula (NEF)	0		0			0	0554	0	
		Devolved Schools Costs (including Post 16 SEN)	79	1	79			0	CEF1	0	
		DSG Income	0	1	0			0		0	
		Capitalised Repair & Maintenance	0		0			0		0	
CEF4-6	n/a	Joint Use Agreements	0		0			0		0	
		Sub-total Schools	79	0	79	-79	0	0		0	
								Ĭ		Ĭ	
		Directorate Total	-187	0	-187	0	0	187		0	

# PROVISIONAL REVENUE OUTTURN 2012/13 - Social & Community Services CABINET - 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

#### ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book	Budget Book Ref	Service Area	Variation	Same	Different	1	\/iremer	nt of Carry Fo	onward	Total	Planned Use of Carry Forward
Ref 2012/13	2013/14	Service Area	Variation	Budget	Budget	Within	Other	Efficiency		proposed	Planned Use of Carry Forward
1161 20 12/13	2013/14						Directorate		C/fwd Virement Ref	Carry	
		Non-DSG	underspend -	underspend -	underspend -				Annex	Surplus -	
		1.6 200	overspend +	overspend +	overspend +				2(b)	Deficit +	
			£000	£000	£000	£000	£000	£000	, ,	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
											·
SCS1		Adult Social Care									
SCS1-1		Older People									
SCS1-1ABC	SCS1-1ABCDF	Older People's Pooled Budget	11		11	-11			SCS1		
SCS1-1D	SCS1-1E	Older People Non Pool Budgets	-1,090		-1,090			954	SCS1/ ER1		
0001.12	3332	a contract of the contract of	1,000		1,000				000 1/ 2.11		
		Sub-total Older People	-1,079	0	-1,079	125	0	954		0	
SCS1-2		Learning Disabilities									
SCS1-2ABD	SCS1-2ABD	Learning Disabilities Pooled Budget	577		577	-577			SCS1		
SCS1-2C	SCS1-2C	Learning Disabilities Non Pool Budgets	-452		-452				SCS1		
j	000120	g	.02			.02					
SCS1-3		Sub-total Learning Disabilities	125	0	125	-125	0	0		0	
SCS1-3		Mental Health									
SCS1-3A	SCS1-3A	Mental Health Non Pool	-140		-140			126			
SCS1-3B	SCS1-3C	Pooled Budget Contribution	14		14				SCS1		
		Sub-total Mental Health	-126	0	-126	0	0	126		0	
SCS1-4	SCS1-4	Services For All Client Groups	-475		-475			475	ER1		
		Sub-total Services for All Client Groups	-475	0	-475	0	0	475		0	
SCS1-5		Physical Disabilities									
SCS1-5A	SCS1-5A	Physical Disabilities Pooled Budget Contribution	0								
		Sub-total Physical Disabilities	0	0	0	0	0	0		0	C
		Sub-total Adult Social Care	-1,555	0	-1,555	0	0	1,555		0	(
SCS2		Community Safety									
SCS2-1	SCS2-1	Safer Communities	-16		-16	8		8	SCS1		
SCS2-2	SCS2-2	Gypsy & Traveller Services	-100		-100			100	ER1		
SCS2-3	SCS2-3	Trading Standards	-18		-18			18			
		Sub-total Community Safety	-134				0			0	

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# PROVISIONAL REVENUE OUTTURN 2012/13 - Social & Community Services CABINET - 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

Budget Book	Budget Book Ref	Service Area	Variation	Same	Different		Viremer	nt of Carry Fo	orward	Total	Planned Use of Carry Forward
Ref 2012/13	2013/14			Budget	Budget	Within Directorate	Other Directorate	Efficiency Reserve	C/fwd Virement Ref	proposed Carry	
		Non-DSG	underspend -	underspend -	underspend -				Annex	Surplus -	
			overspend +	overspend +	overspend +				2(b)	Deficit +	
			£000	£000	£000	£000	£000	£000	, ,	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
0000	0000	Isint Commissioning	-96		-96			96	ER1		
SCS3	SCS3	Joint Commissioning	-90	)	-90			90	ERI		
		Sub-total Joint Commissioning	-96	0	-96	0	0	96		0	
SCS5	SCS4	Fire & Rescue and Emergency Planning									
SCS5-1	SCS4-1	Fire & Rescue Service	8	;	8	-8	;		SCS1		
SCS5-2	SCS4-2	Emergency Planning	-2	2	-2			2	ER1		
		Sub-total Fire & Rescue and Emergency Planning	6	0	6	-8	0	2		0	
		Directorate Total	-1,779	0	-1,779	0	0	1,779		0	

## PROVISIONAL REVENUE OUTTURN 2012/13 -Environment & Economy CABINET - 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

Budget	Budget Book Ref	Service Area	Variation	Same Budget	Different Budget		Virement of C		1	Total	Planned Use of Carry Forward
Book Ref	2013/14					Within	Other	Efficiency	C/fwd	proposed	
2012/13						Directorate	Directorate	Reserve	Virement Ref	Carry	
										Forward	
		Non-DSG	underspend -	underspend -	underspend -				Annex	Surplus -	
			overspend +	overspend +	overspend +				2(b)	Deficit +	
			£000	£000	£000	£000	£000	£000		£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(11)
EE1		Highways and Transport									
		Highways & Transport	1,189		1,189	-1,189			EE1	0	
EE1-43		Integrated Transport Unit	167		167	-167			EE1	0	
EE1-44	EE2-21b	Public Transport	-537		-537	537			EE1	0	
EE1-45		Concessionary Fares	-346		-346	346			EE1	0	
		Sub-total Highways and Transport	473	0	473	-473	0	0		0	
EE2		Growth & Infrastructure									
EE2-1	EE1	Deputy Director	51		51	-51			EE1	0	
EE2-2&3	EE1	Planning & Regulation and Infrastructure	-240	-100	-140	140			EE1	-100	Development of the Community Infrastructure Levy
		Planning									(CIL)
EE2-5	EE1	Business & Skills	-435	-373	-62	62			EE1	-373	Job Clubs (£217k), project manage a developing
											training skills festival (£112k) and employability skills
											training for young people (£44k)
EE2-61-67	EE2-22	Property & Facilities	-324		-324	324			EE1	0	
5		Sub-total Growth & Infrastructure	-948	-473	-475	475	0	0		-473	
)											
IEE3		Oxfordshire Customer Services									
<b>)</b> EE3-1	EE3-1	Management Team	182		182	-182			EE1	0	
EE3-2	EE3-2	OCS Finance	-354		-354	354			EE1	0	
EE3-3	EE3-3	ICT	-233		-233	233			EE1	0	
EE3-4	EE3-4	County Procurement	-113		-113	113			EE1	0	
EE3-5	EE3-5	Customer Service Centre	327		327	-327			EE1	0	
EE3-6-7	EE3-6	Human Resources & Adult Learning	-247	-229	-18	18			EE1	-229	Two years funding for future workforce development
											programme (£154k) and social care apprenticeships
											and integrated dyslexia support pilot (£75k)
		Sub-total Oxfordshire Customer Services	-438	-229	-209	209	0	0		-229	
EE4		Director's Office									
EE4-1	EE3-7	Directors Office	211		211	-211			EE1	0	
		Sub-total Director's Office	211	0		-211	0	0		0	
		Directorate Total	-702	-702	0	0	0	0		-702	

PSC7 Annex 2a CEO

#### Provisional Revenue Outturn 2012/13: Chief Executive's Office CABINET - 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

Ī	Budget Book Ref	Budget Book Ref	Service Area	Variation	Same Budget	Different				<sup>-</sup> d	Total	Planned Use of Carry Forward
	2012/13	2013/14				Budget	Within	Other	Efficiency	C/fwd	proposed	
							Directorate	Directorate	Reserve	Virement Ref	Carry	
											Forward	
				underspend -	underspend -	underspend -				Annex	Surplus -	
				overspend +	overspend +	overspend +				2(b)	Deficit +	
				£000	£000	£000	£000	£000	£000	. ,	£000	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
ſ												
	CEO1	CEO1	Chief Executive & Business Support	-38		-38			38	ER1		
	CEO2	CEO2	Human Resources	-285	-92	-193	125		68	CEO1/ER1	-92	To continue to fund the young people currently in
												post, and apprenticeships that will reach a conclusion
												during 2013/14. Also to fund a Workforce Initiatives post
												post
	CEO3	CEO3	Corporate Finance & Internal Audit	-122		-122			122	ER1		
	0200	0200	orporato i manos a miema i tadi									
U	CEO4	CEO4	Law & Culture	125		125	-125			CEO1		
ນັ	CEO4 CEO5											
$\bar{\mathbf{D}}$	CEO5	CEO5	Strategy & Communications	-180		-180			180	ER1		
ס												
			Directorate Total	-500	-92	-408	0	0	408		-92	

Annex 2b

### PROVISIONAL REVENUE OUTTURN 2012/13 CABINET 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

C/fwd	Budget Book	Service Area	Details	From		То	
Virement Ref.	Ref.			£000	Within Directorate £000	Other Directorate £000	Efficiency Reserve £000
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
CEF1	CEF1-1 CEF1-2	Management & Central Costs Special Educational Needs (SEN)	Off-set Directorate overspends with underspends within CEF	-278	14		
	CEF1-3 CEF1-4 CEF1-5 CEF2-1 CEF2-2 CEF2-3 CEF2-4 CEF2-5 CEF2-6 CEF3-1	Early Intervention (EIS) Education Organisation & Planning Management & Central Costs Corporate Parenting Social Care Safeguarding Services for Disabled Children Youth Offending Service Management & Admin CEF Support Service Recharges		-112 -183 -45 -606 -24 -6 -29 -11	234		
SCS1	CEF3-2 CEF4-3 SCS1-1ABCDF SCS1-1E SCS1-2ABD SCS1-2C SCS1-3A SCS1-3C SCS2-1 SCS4-1	Premature Retirement Compensation (PRC) Devolved Schools Costs (including Post 16 SEN)  Older People's Pooled Budget Older People Non Pool Budgets Learning Disabilities Pooled Budget Learning Disabilities Non Pool Budgets Mental Health Non Pool Pooled Budget Contribution Safer Communities Fire & Rescue Service	Off-set Directorate overspends with underspends within S&CS	-136 -452 -14	577		
CEO1	CEO2 CEO4	Human Resources Law & Culture	Off-set Directorate overspends with underspends within CEO	-125	125		
EE1	EE2-31 to EE2-35 EE2-37 EE2-21b EE2-21c EE1 EE1 EE1 EE2-22 EE3-1 EE3-2	Highways & Transport Integrated Transport Unit Public Transport Concessionary Fares Deputy Director Planning & Regulation and Infrastructure Planning Business & Skills Property & Facilities Management Team OCS Finance	Off-set Directorate overspends with underspends with E&E	-537 -346 -140 -62 -324	51		
	EE3-3 EE3-4 EE3-5 EE3-6 EE3-7	ICT County Procurement Customer Service Centre Human Resources & Adult Learning Directors Office		-233 -113 -18	327 211		

## PROVISIONAL REVENUE OUTTURN 2012/13 CABINET 18 June 2013 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2013/14

	C/fwd	Budget Book	Service Area	Details	From		To	
	Virement Ref.	Ref.				Within Directorate	Other Directorate	Efficiency Reserve
					£000	£000	£000	£000
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	ED4	0550.0	V 11 01 12 0 1	T ( (B) ( ( )   )	407			
			Youth Offending Service	Transfer of Directorate Underspends to Efficiency Reserve	-187			
			Older People Non Pool Budgets		-954			
		SCS1-3A	Mental Health Non Pool		-126			
		SCS1-4	Services For All Client Groups		-475			
		SCS2-1	Safer Communities		-8			
		SCS2-2	Gypsy & Traveller Services		-100			
		SCS2-3	Trading Standards		-18			
		SCS3	Joint Commissioning		-96			
		SCS4-2	Emergency Planning		-2			
			Chief Executive & Business Support		-38			
			Human Resources		-68			
			Corporate Finance & Internal Audit		-122			
			Strategy & Communications		-180			
			Efficiency Reserve		-100			2,374
U		Sivi	Lindency Reserve					2,374
<u>a</u>				Total Virements	-6,531	4,157	0	2,374

PSC7 Annex 2c

### Provisional Revenue Outturn 2012/13 CABINET - 18 June 2013

#### NEW VIREMENTS FOR CABINET TO NOTE

Directorate	Month of	Narration	Budget book line	Service Area	Permanent /	Expenditure	Income
	Cabinet				Temporary	+ increase /	<ul><li>increase /</li></ul>
	meeting					<ul> <li>decrease</li> </ul>	+ decrease
						£000	£000
CEF	June	Contribution to Virtual school for orientation	CEF1-4	Education	Т	10.0	0.
		programme for unaccompanied Asylum Seekers					
			CEF2-3	Social Care	Т	-10.0	0.
		Amend income and expenditure budgets for final	CEF4-1	Delegated Budgets	Т	0.5	-0.
		pupil premium grant allocation.					
		Budget to cover consultancy costs	CEF1-1	Management & Central Costs	Т	11.1	0.
			CEF1-4	Education	Т	-11.1	0.
EE	June	Expenditure & Income budgets for Independent	EE3-5	Customer Services	Т	63.8	-63.
		Medical Assessors (Occupational Therapists)					
SCS	June	Final Internal Supported Living costs	SCS1-2ABD	Learning Disabilities Non Pool Services	Т	26.3	-26.
		Internal Day Service Health & Safety building	SCS1-2ABD	Learning Disabilities Non Pool Services	Т	-36.0	36.
		adaptations not started					
Inter-Directorate	June	Expenditure and Income Budgets for additional	CEF2-3	Social Care	Т	5.6	0.
		Thriving Families Grant					
			SM	Strategic Measures	Т	0.0	-5.
Grand Total						60.1	-60.

#### Provisional Outturn Report CABINET - 18 June 2013 EARMARKED RESERVES

İ		2012/	13		
Earmarked Reserves	Balance at	Movem	ent	Balance at	
	1 April	Contributions	Contributions	31 March	
	2012	from Reserve	to Reserve	2013	Commentary
	£000	£000	£000	£000	·
Revenue Reserves					
Schools' Reserves	28,908	-13,233	11,560	27,235	See Annex 3b for further details
Cross Directorate Reserves	4 004	00	4.040	0.700	
Vehicle and Equipment Reserve	1,864	-96	1,012		Includes £1.334m to replace Fire and Rescue Vehicles and Equipment in future years
Grants and Contributions Reserve	7,203	-3,215	7,885		Includes Dedicated Schools Grant (£8.898m)
ICT Projects Total Cross Directorate	2,175 <b>11,242</b>	-56 -3,367	15 <b>8.912</b>	2,134 <b>16.787</b>	To be used to fund ICT projects that span financial years including Framework-i in CE&F and the replacement for OCN
Total Cross Directorate	11,242	-3,301	0,912	10,707	
Directorate Reserves					
CE&F					
CE&F Commercial Services	627	-291	691	1 027	To be used to support commercial services within CE&F. Includes Oxfordshire Children's Safeguarding Board (£0.330m), Outdoor
524. 5615.da 561.11555	02.	20.			Education Centres (£0.186m) and Governor Services (£0.167m).
Joint Use	319	0	233		Will be used to support the joint-use agreements with the district councils in future years.
Joint Working with Police	622	-119	276		To fund a two year project due to anticipated increase in referrals and work . Planned to be spent by October 2014.
School Intervention Fund	1,861	-1,914	1,471		For school improvement projects in line with Education Strategy. Planned to be spent in 2013/14.
Thriving Families	0	0	800		Will be used to fund Thriving Families project in 2013/14 and 2014/15 along with government grant.
Children's Social Care	0	0	195		Balance of carry forwards from 2011/12 to be spent in 2013/14. Includes balance of funding for Framework-i developments post,
					volunteer co-ordinator post, work on adoption process and Corporate Parenting review.
Foster Carer Loans	204	-10	31	225	To meet Children's Act loans write off and interest costs in future years.
Academies Conversion Support	600	-600	600		To manage the costs arising in legal services, human resources, property, finance and other areas as a consequence of school
					conversions to academies, and to provide the opportunity to investigate and implement alternate trust structures for groups of
					schools considering conversion to academies.
School amalgamations	140	0	0	140	To fund costs incurred by the local authority associated with school amalgamations. These potential amalgamations include the
					merger of attached nurseries into the associated primary school and the merger of separate infant and junior schools into an all-
					through primary.
Staff Training & Development	158	0	95	253	Balance of funding agreed by Council in February 2011 for training and staff development towards new ways of working following
					restructure within CE&F. Balance of apprentice carry forward funding. To be spent by 2014/15.
CE&F Pay Protection Costs	0	-127	452		To meet pay protection costs over next 5 years.
Early Intervention Service Reserve Total CE&F	369 <b>4.900</b>	-3.061	481 <b>5,325</b>	7.164	To fund various projects with the Early Invention Service and the replacement of equipment
Total CEAF	4,900	-3,001	3,323	7,104	
S&CS					
Older People Pooled Budget Reserve	5,434	-4,586	6.621	7,469	To be used in future years as agreed by the Joint Management Group
Physical Disabilities Pooled Budget Reserve	0	0	1,311		To be used in future years as agreed by the Joint Management Group
Learning Disabilities Pooled Budget Reserve	804	-600	0		To be used in future years as agreed by the Joint Management Group
OSJ Client Income Reserve	64	-64	0		Reserve to provide for client income refunds
S117 Reserve	23	-23	0		Reserve set up in 2008/9 to cover any S117 re-assessments.
Fire Control	1,085	-282	0		This reserve holds the funding agreed on the fire control project (Oxfordshire/Berkshire/Buckinghamshire Fire Control Centre) and
					the Fire Link projects which will be used in future years.
Fire & Rescue & Emergency Planning Reserve	193	-50	18		To be used for unbudgeted fire hydrant work and renewal of IT equipment
Community Safety Reserve	155	-66	0	89	This reserve will be used to for works at the Redbridge Gypsy and Travellers site and to support the cost of complex Trading
T + 10000			7.0-0	10.00=	Standards investigations.
Total S&CS	7,758	-5,671	7,950	10,037	

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#### Provisional Outturn Report CABINET - 18 June 2013 EARMARKED RESERVES

		2012/	13		
Earmarked Reserves	Balance at	Movem	ent	Balance at	
	1 April	Contributions	Contributions	31 March	
	2012	from Reserve	to Reserve	2013	Commentary
	£000	£000	£000	£000	
E&E					
Highways and Transport Reserve	385	0	0	205	Will be used to support the budget in 2013/14
Area Stewardship	413	0	449		Remaining funding available for the Area Stewardship scheme
•		0.000	- 1		
On Street Car Parking	1,990	-2,083	2,325	2,232	This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these
Countryside Ascott Park - Historical Trail	10	0	4	20	monies can be used are defined by statute.
Carbon Reduction	19 60	0	1	60	
Carbon Reduction	00	U	U	60	
SALIX Energy Schemes	16	0	4	20	To be used for energy saving schemes in the future
Oxfordshire Waste Partnership Joint Reserve	102	0	31		This reserve holds the revenue proportion of the unutilised element of the performance reward grant secured by the Oxfordshire
, , , , , , , , , , , , , , , , , , , ,					Waste Partnership (OWP)
Dix Pit Engineering Works & WRC Development	580	-44	168	704	To fund engineering work at Dix Pit waste management site
Waste Management	2,007	0	1,242		To fund financial liabilities due to the cessation of landfill site contracts, contribution to the capital programme with regard to waste
	,		,	,	recycling strategy and the of EfW architectural enhancements due to revised planning conditions.
Capital Salaries transfer	53	-53	0	0	
Property Disposal Costs	159	0	68	227	To meet disposal costs in excess of the 4% eligible to be charged against capital receipts
Developer Funding (Revenue)	237	0	68		To meet the costs of monitoring Section 106 agreements
West End Partnership	137	-51	0		This reserve is to ring-fence funding relating to the West End Project
Catering Investment Fund (formerly FWT)	1,471	-479	239		To be used to invest in the business plus a contingency for unforeseen costs
Asset Rationalisation	0	0	765		Investment fund for the implementation of the asset rationalisation strategy
Minerals and Waste Project	0	0	191		To fund the Minerals and Waste project
OCS Development Reserves	2,961	-733	0	2,228	To be used to develop the Customer Service Centre and the Transforming Oxfordshire Customer Services Project
Money Management Reserve	70	0	80		Contingency in case of an overspend if income received is less than budget
money management records		· ·			Sommingority in the control of the c
Oxfordshire - Buckinghamshire partnership	206	0	35	241	This reserve is to ring-fence funding for the Oxfordshire & Buckinghamshire Partnership graduate teacher training programme
Total E&E	10.866	-3.443	5.666	13.089	
Total Edit	10,000	-0,440	3,000	13,003	
Chief Executive's Office					
Change Fund	771	-771	0	0	For projects that meet criteria set by the Chief Executive for modernisation and change management agendas
Big Society Fund	163	-163	90		Balance of the 2012/13 Big Society Fund to be used in 2013/14
CIPFA Trainees	58	0	0		This provides cover for any unbudgeted CIPFA trainee costs - pay costs fluctuate according to the qualification level that the
					current trainees have reached
Change Management & New Ways of Working	160	-25	0		To support the project as it continues
Coroner's Service	133	0	0	133	To support various projects that will be completed by 2014
Council Elections	333	0	203	536	This will be used for the May 2013 election. In years where no County Elections take place any underspend on the Council
					Elections budget will be transferred to this reserve.
Registration Service	553	0	0		To be used for refurbishing the Registration buildings and facilities
Cultural Services Reserve	1,170	-74	295		Of which £1.002m will be used to update software & hardware to maintain an effective library management system.
Total - CEO	3,341	-1,033	588	2,896	
Directorate Basenies	26 065	-13.208	19.529	33.186	
Directorate Reserves	26,865	-13,208	19,529	<b>33,186</b>	

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#### Provisional Outturn Report CABINET - 18 June 2013 EARMARKED RESERVES

		2012/	13		
Earmarked Reserves	Balance at	Movement		Balance at	
	1 April	Contributions	Contributions	31 March	
	2012	from Reserve	to Reserve	2013	Commentary
	£000	£000	£000	£000	
Corporate					
Carry Forward Reserve	8,410	-8,410	3,168	.,	The Carry Forward reserve allows budget managers to carry forward under and over spent budgets between financial years in accordance with the County Council's budget management arrangements, subject to Cabinet approval.
Other Reserves	-1	1	0	0	
LABGI Reserve	435	-120	0		This reserve contains LABGI funding that has been allocated by Cabinet to support the Local Enterprise Partnership that will be spent in 2013/14 and 2014/15. It is proposed to transfer this reserve to Environment & Economy from 2013/14.
Efficiency Reserve	10,829	-18,522	11,077	3,384	This reserve is being used to support the implementation of the business strategies and the Medium Term Financial Plan
Corporate Total	19,673	-27,051	14,245	6,867	
Total Revenue Reserves	86,688	-56,859	54,246	84,075	

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Other Reserves					
Insurance Reserve	3,459	-523	1,800	4,736	
7					
Capital Reserves					
Capital Reserve	16,942	0	1,477	18,419	This reserve has been established for the purpose of financing capital expenditure in future years
Rolling Fund Reserve	578	0	981	1,559	This reserve has been established to facilitate, through forward funding, the timely provision of infrastructure that supports planned
					growth.
Prudential Borrowing Reserve	5,033	0	1,293		This reserve was created as part of the 2008/09 budget setting process to meet the costs of borrowing for increased funding for
					the capital programme. Similar contributions are to be made each year with draw downs being required as costs are incurred.
Total Capital Reserves	22,553	0	3,751	26,304	
Cash Flow Reserves					
Budget Reserve - 2009/10 to 2013/14	4,361	-1,020	0		The creation of a budget reserve was agreed as part of the 2009/10 budget setting process. This sum will be available to spend on
					a one-off basis in future years when there are limited resources available to allocate in the Medium Term Financial Plan.
D       D		0	47.044	47.044	THE
Budget Reserve - 2013/14 to 2016/17	4 264	4 020	17,211		This reserve is being used to manage the cash flow implications of the variations to the Medium Term Financial Plan.
Total Cash Flow Reserves	4,361	-1,020	17,211	20,552	
Total Other Barrier	20.272	4 540	00.700	F4 F00	
Total Other Reserves	30,373	-1,543	22,762	51,592	
Total Reserves	117.061	-58,402	77,008	135,667	
ו טומו הכסכו עכס	117,001	-30,402	11,000	133,007	

### PROVISIONAL REVENUE OUTTURN 2012/13 CABINET 18 June 2013 SCHOOL BALANCES

### 1. Number of Schools with Deficit/Surplus Budgets

	Number o	of Schools	Number of Schools 31 March 2013		
	31 Mar	ch 2012			
	Deficit Balance	Surplus Balance	Deficit Balance	Surplus Balance	
Primary	14	227	11	226	
Secondary	2	24	1	13	
Special	0	13	0	9	
Total	16	264	12	248	

### 2. Balances as at 31 March 2012 and 31 March 2013

		Bala	Balances at 31 March 2012		Balar	2013	
$\mathbf{H}$		Deficit Balance	Surplus Balance	Total Balance	Deficit Balance	Surplus Balance	Total Balance
a		£m	£m	£m	£m	£m	£m
	Primary	0.160	-14.362	-14.202	0.170	-14.312	-14.142
	Secondary	0.307	-7.242	-6.935	0.082	-4.325	-4.243
	Special	0.000	-1.517	-1.517	0.000	-1.234	-1.234
	Total	0.467	-23.121	-22.654	0.252	-19.871	-19.619
	Schools Contingency, Closed Schools and Other Balances			-6.645			-6.627
	School Loans and Other School Related Reserves			0.391			-0.989
	Schools Balance as shown in Annex 3a			-28.908			-27.235

	Balances 31 March 2013		
	Largest	Largest	
	Individual	Individual Deficit	
	Surplus	individual Delicit	
	£m	£m	
Primary	-0.267	0.063	
Secondary	-0.646	0.082	
Special	-0.281	0.000	

# Provisional Revenue Outturn 2012/13 CABINET - 18 June 2013 Year End Revenue Balances

	18.733	Provisional Outturn position
	0.000	
		Calls on / returns to balances requested in this report
	0.000	
		Calls on / returns to balances agreed but not actioned
	18.733	Net Balances
3.56%	1.93%	Balances as a % of Gross Expenditure
408.616	972.873	Total Gross Expenditure Budget
14.534	18.733	Net Balances
	0.232	
	0.026 0.187 0.019	Misc Employee Expenses Decrease in provision for doubtful debts (impairment allowance) Fees & Charges Income
		Other items
	1.738 1.738	Additional Strategic Measures
	-0.029	
	0.001 0.056 -0.171 0.085	Flood Levy Retained fire-fighters pay Fire-fighters Pension Scheme - ill health retirements External Audit Fee
		Automatic calls on/returns to balances
-2.000	0.000	Total calls on balances
		Calls on balances deducted
0	0.013	Additions  Return numeracy and literacy skills pilot scheme carry forward to balances  Supplementary estimate required to transfer two unused reserves to Council balances
16.534	16.693	Original forecast outturn position 2012/13
2.800	2.800	Planned Contribution to Balances
13.734	13.893	County Fund Balance
13.734	13.893	Outturn 2011/12
Budget 2012/13 £m	Forecast 2012/13 £m £m	Date

Forecast movement on County Fund Balance	Consolidated Revenue Balances Outturn 2011/12 Less year end balances as at 31 March 2013
-4.840	13.893 -18.733

# Provisional Outturn 2012/13: Social & Community Services CABINET - 18 June 2013

### **Pooled Budgets**

### Older People, Physical Disabilities and Equipment Pool

Original Budget	Latest Budget		Outturn	Forecast Variance	Change in Variance
Original Budget	Latest Duuget		Variance	February 2013	Change in Variance
£m	£m		£m	£m	£m
		Council Elements			
		Older People			
49.644	52.192	Care Homes	+0.969	+1.889	-0.920
26.968	29.295	Community Support Purchasing Budget	-4.458	-4.321	
		Transfer underspend to reserves		+0.000	
76.612	81.487	Total Older People	-3.489	-2.432	-1.057
		Physical Disabilities			
2.622	3.020	Care Homes	+0.316	+0.215	+0.101
6.158	6.975	Community Support Purchasing Budget	-0.860	-0.457	-0.403
8.780		Total Physical Disabilities	-0.544	-0.242	-0.302
0.886	1.343	Equipment	+0.041	+0.068	-0.027
0.886 <b>86.278</b>	92.825	Total Council Elements	-3.992	-2.606	-1.386
		PCT Elements			
24.549	27.272	Older People	+1.318	+3.279	-1.961
6.331		Physical Disabilities	+0.147	+0.343	
0.308	1.100	Equipment	+0.091	+0.567	
31.188	35.268	Total PCT Elements	+1.556	+4.189	-2.633
117.466	128.093	Total Older People, Physical Disabilities and Equipment Pool	-2.436	+1.583	-4.019

### **Pooled Budgets**

### **Learning Disabilities Pool**

Original Budget	Latest Budget		Outturn	Forecast Variance	Change in Variance
£m	£m		Variance £m	February 2013 £m	£m
2	<b>———</b>		~	<b></b>	2
		Council Elements			
50.78	50.061	Personal Budgets	+0.587	-0.871	
16.050	14.494	Other Services	-0.010	+0.006	-0.016
66.830	64.555	Total Council Elements	+0.577	-0.865	+1.442
12.346	12.074	Total PCT Elements	+0.188	-0.049	+0.237
79.176	76.629	Total Learning Disabilities Pool	+0.765	-0.914	+1.679

### PROVISIONAL REVENUE OUTTURN 2012/13 CABINET 18 June 2013

#### ON/OFF-STREET CAR PARKING 2012/13 - ACTUAL INCOME / EXPENDITURE AND IMPACT ON PARKING RESERVE

	ON - STREET PARKING								
	OXFORD CITY Pay & Display	OXFORD CITY  Parking	OXFORD CITY  Designated	ABINGDON	HENLEY	WALLINGFORD	SUBTOTAL a	BUS LANE CAMERA ENFORCEMENT b	TOTAL ON - STREET PARKING a+b
	£	Contraventions	Parking Places	£	£	£	£	£	£
EXPENDITURE PURCHASE EQUIPMENT MANAGEMENT	132,239 565,904	202,066 463,916		42,885	84,857	£	466,116 1,473,647	195,736	466,116 1,669,383
CONTRACT STAFF COSTS PARKING SHOP OTHER	17,882 7,213 26,276	14,425	115,401	1,673	6,425		119,214 137,039 128,911	135,470 7,213 34,169	254,684 144,251 163,080
TOTAL EXPENDITURE	749,513	806,107	633,467	44,557	91,282	0	2,324,927	372,587	2,697,514
INCOME PAY & DISPLAY ENFORCEMENT RESIDENTS PERMITS OTHER	-2,072,230 -349,024	-608,195	-319,521 -499,816	-21,435 -4,000 -9,140	-10,950		-2,098,219 -1,291,690 -561,762	-953,583	-2,098,219 -2,245,273 -561,762 0
TOTAL INCOME	-2,421,254	-608,195	-819,337	-34,575	-67,798	-511	-3,951,671	-953,583	-4,905,254
NET SURPLUS (-) or DEFICIT (+)	-1,671,741	197,911		9,982	23,484	-511	-1,626,745	-580,995	-2,207,740
DEFICIT (+)	12,0	142			<u> </u>				

OFF - STREET PARKING										
AND RIDE		PARKING								
С	a	c+d								
£	£	£								
144,332	179,434	0 323,765								
8,128	8,128	16,256 0								
81,537	97,082	178,619								
233,997	284,644	518,641								
-1,852	-37,357 -2,900	-39,209 -2,900 0 0								
-1,852	-40,257	-42,109								
232,144	244,388	476,532								
	WATER EATON PARK AND RIDE C £ 144,332 8,128 81,537 233,997 -1,852	WATER EATON PARK AND RIDE C C C C C C C C C C C C C C C C C C C								

Designated parking places refer to any bay designated to a class of vehicle or specific purpose and include pay & display bays (some enforcement of rather than income from parking charges), resident's bays, business bays, disabled bays, loading bays, doctors bays, ambulance bays, etc whether they are inside of outside of a controlled parking zone.

Parking contraventions are any other contraventions whether they be inside or outside of controlled parking zones.

Balance on Parking Reserve as at 1 April 2012	1,989,780	
On Street Parking Surplus from Camera Enforcement Budgeted Contribution from 2012/13 revenue budget	1,626,745 580,995 117,675	(a) (b) not included in the table above
TOTAL CONTRIBUTION TO PARKING RESERVE	2,325,415	
Cost of Water Eaton & Thornhill Budgeted Contribution to 2012/13 revenue budget	-476,532 -1,607,000	(c) and (d) (e)
TOTAL CONTRIBUTION FROM PARKING RESERVE	-2,083,532	
Balance on Parking Reserve as at 31 March 2013	2,231,663	

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### Provisional Revenue Outturn 2012/13 CABINET - 18 June 2013

### CABINET IS RECOMMENDED TO APPROVE THE 2013/14 VIREMENTS AS DETAILED BELOW:

Directorate	Month of	Narration	Budget book line	Service Area	Permanent /	Expenditure	Income
	Cabinet				Temporary	+ increase /	- increase /
	meeting					<ul> <li>decrease</li> </ul>	+ decrease
						£000	£000
CEF	Jun	Delete Unaccompanied Asylum Seeking Children	CEF2-3	Social Care	Р	-250.0	250.0
		internal income recharge from the Fieldwork cost					
		centre.					
EE	Jun	13/14 Real time bus information budget share to a new cost centre	EE1-1 to EE1-5	Strategy & Infrastructure (Excluding Flood Defence Levy)	P	-400.0	0.0
			EE2-31 to EE2-35	Network & Asset Management (Excluding On/Off	Р	400.0	0.0
				Street Parking and Park & Rides)			
		Educational Support Service - initial budgets and adjustments arising	EE3-1	Management Team	Р	-283.6	249.8
		,	EE3-2	Education Support Service	Р	756.6	-1,178.3
			EE3-3	ICT	Р	-27.3	0.0
			EE3-6	Human Resources	Р	-198.5	833.5
			EE3-8 to EE3-10	OCS Finance	Р	-152.1	0.0
ו		Savings targets moved from salaries to Quest income	EE3-2	Education Support Service	Р	252.8	-252.8
		Transfer Budgets to new Central Buying Team from Procurement cost centre.	EE3-4	County Procurement	Р	-361.9	0.0
			EE3-8 to EE3-10	OCS Finance	Р	378.6	-16.7
		Realignment of Base Salary Budgets to Reflect Restructure	EE1-1 to EE1-5	Strategy & Infrastructure (Excluding Flood Defence Levy)	Р	-290.2	
			EE2-1	Commercial Management	Р	324.9	
			EE2-21	Management	Р	110.2	0.0
			EE2-22	Property & Facilities Management	Р	-44.6	
			EE2-23	Programme Management	Р	81.6	0.0
			EE2-24A	Waste Management	Р	-4.9	0.0
			EE2-24B	Public Transport	Р	13.8	0.0
			EE2-24C	Concessionary Fares	Р	0.0	
			EE2-25	Highways & Transport Client Management	Р	52.9	
			EE2-31 to EE2-35	Network & Asset Management (Excluding On/Off	Р	-122.1	0.0
				Street Parking and Park & Rides)			
			EE2-36	On/Off Street Parking and Park & Rides	Р	17.3	
			EE2-4	Highways & Transport Operations Delivery	Р	54.7	0.0
			EE3-7	Business Support	Р	-135.1	0.0

### Provisional Revenue Outturn 2012/13 CABINET - 18 June 2013

### CABINET IS RECOMMENDED TO APPROVE THE 2013/14 VIREMENTS AS DETAILED BELOW:

Directorate	Month of	Narration	Budget book line	Service Area	Permanent /	Expenditure	Income
	Cabinet				Temporary	+ increase /	- increase /
	meeting					- decrease	+ decrease
						£000	£000
E&E		E&E Directorate Restructure 2013/14 & Set up of	EE1-1 to EE1-5	Strategy & Infrastructure (Excluding Flood Defence	Р	258.2	0.0
			EE2-21	Management	Р	338.1	0.0
			EE2-22	Property & Facilities Management	Р	-338.1	0.0
			EE2-24A	Waste Management	Р	-258.2	0.0
			EE2-25	Highways & Transport Client Management	Р	-75.9	0.0
			EE2-31 to EE2-35	Network & Asset Management (Excluding On/Off	Р	75.9	0.0
				Street Parking and Park & Rides)			
			EE3-1	Management Team	Р	-226.3	101.9
			EE3-2	Education Support Service	Р	3,256.7	-3,002.2
			EE3-3	ICT	Р	-493.7	543.6
			EE3-6	Human Resources	Р	-1,636.1	1,688.2
			EE3-8 to EE3-10	OCS Finance	Р	-900.6	668.5
SCS	Jun	Transfer of the Acquired Brain Injury budget to PD Pool	SCS1-4	Services For All Client Groups	Р	-584.7	0.0
		Virement to distribute Department of Health funds to Equipment Pool cost centre	SCS1-1ABC	Older People Non Pool Services	Т	750.0	0.0
			SCS1-1E	Older People and Equipment Pooled Budget Contributions	Т	-750.0	0.0
		Increase in contribution for Acquired Brain Injury budget	SCS1-5A	Pooled Budget Contributions	Р	584.7	0.0
ID	Jun	Corporate Learning & Development budget moving back to Organisational Development wef 1 April 2013	CEO2	Human Resources	Р	1,071.5	0.0
			EE3-6	Human Resources	Р	-1,071.5	0.0
PH	Jun	Set budget for Criminal Justice / Police & Crime Commissioner funding	PH1	Public Health	Р	327.0	-327.0
CEO	Jun	Adjustments to Central Support and recharges - Law& Culture	CEO4	Law & Culture	Т	679.9	-679.9
Grand Total		•	•	•	•	1,179.9	-1,179.9

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### Summary outturn position compared to the original capital programme, latest updated capital programme and latest forecast

Capital Expenditure	Original Capital Programme (Council Feb 2012)	Latest Capital Programme (Council Feb 2013)	Latest Forecast Position (as at end of Feb 2013)	Actual Expenditure 2012/13	Variation Original Original	Capital	Variation Latest C Program	apital	Variation to Latest Forecast Position	
	£000	£000	£000	£000	£000	%	£000	%	£000	%
Directorate Programmes										
Children, Young People & Families	20,102	21,551	21,551	18,866	-1,236	-6%	-2,685	-12%	-2,685	-12%
Social & Community Services	3,041	3,615	3,477	2,608	-433	-14%	-1,007	-28%	-869	-25%
Environment & Ecomony - Transport	24,115	19,873	19,618	19,005	-5,110	-21%	-868	-4%	-613	-3%
Environment & Ecomony - Other	2,314	1,101	1,101	813	-1,501	-65%	-288	-26%	-288	-26%
Chief Executive's Office	835	1,021	1,124	904	69	8%	-117	-11%	-220	-20%
Total Directorate Programmes Expenditure	50,407	47,161	46,871	42,196	-8,211	-16%	-4,965	-11%	-4,675	-10%
Schools Capital	5,155	5,207	5,207	4,807	-348	-7%	-400	-8%	-400	-8%
Earmarked Reserves	70	0	0	0	-70	-100%	0	0%	0	0%
Total Capital Programme Expenditure	55,632	52,368	52,078	47,003	-8,629	-16%	-5,365	-10%	-5,075	-10%
Technical Accounting Adjustments										
Capitalisation of expenditure budgeted for within revenue										
Highways Maintenance Repairs & Maintenance				2,814 1,058						
Vehicles				461						
ICT Hardware & Software				441						
Sub-total				4,774						
Capital Revenue Switches				-342						
Other Technical Adjustments				62						
Total Capital Expenditure				51,497						

PSC7

### **Use of Resources Performance**

Directorate	Original Capital Programme (Council Feb 2012) £'000s	Actual Expenditure 2012/13 £'000s	Variance to original programme	Use of Resources	Grant Reductions / Project removals £'000s	Additional Resources £'000s	Other VFM or technical changes £'000s	Cost savings/ contingencies returned £'000s	Adjusted Variation £'000s	Adjusted Use of Resources
Children, Young People & Families	20,102	18,866				2 0003	330	-391	-871	-4%
Social & Community Services	3,041	2,608	-433	-14%					-433	-14%
Environment & Ecomony - Transport	24,115	19,005	-5,110	-21%	-600	840	-444	-1,750	-3,156	-13%
Environment & Ecomony - Other	2,314	813	-1,501	-65%	-450		-330		-721	-31%
Chief Executive's Office	835	904	69	8%			-135		204	24%
otal Directorate Programmes	50,407	42,196	-8,211	-16%	-1,354	840	-579	-2,141	-4,977	-10%
Schools Capital	5,155	4,807	-348	-7%					-348	-7%
Earmarked Reserves	70	0	-70	-100%					-70	-100%
Total Capital Programme	55,632	47,003	-8,629	-16%	-1,354	840	-579	-2,141	-5,395	-10%

PSC7

### Grant Reductions / projects removed Schools Energy Reduction Programme - reduced li

Schools Energy Reduction Programme - reduced level of take up	-214
Loans to Foster Carers - reduced level of take up	-90
Cogges Link Road - aborted following public inquiry	-600
Street Lighting - no longer viable due to changes in electrical network charges	-300
Kidlington WRC - conitinuing site feasibility issues - alternative solutions now being investigated	-150
	-1,354
Other VFM or technical changes	
Potash Bridge - transferred to earmarked reserves pending settlement of final account.	-444
Big Society - Change in way delivered - revenue spend	-135
	-579
Cost savings/contingencies returned (in-year only)	
CEF	-391
Carriageways programmes - savings resulting from introduction of new material recycling techniques.	-750
Thornhill P&R - saving following value engineering exercise	-1000
	-2,141

### Capital Programme Provisional Outturn 2012/13 Cabinet - 18 June 2013

### **Summary Capital Financing Position**

Capital Financing	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Actual Financing 2012/13 £000	Variation to Original Capital Programme £000	Variation to Latest Capital Programme £000
SCE(R) Formulaic Capital Allocations - Credit Approval	0	0	0	0	0
SCE(R) Formulaic Capital Allocations - Grant	38,531	33,461	31,399	-7,132	-2,062
Devolved Formula Capital - Grant	5,155	5,063	4,085	-1,070	-978
Other Grants	2,567	5,328	2,550	-17	-2,778
Developer Contributions	5,597	5,234	6,161	564	927
Other External Contributions	775	984	174	-601	-810
Schools Contributions	0	50	99	99	49
Revenue Funding	668	735	1,778	1,110	1,043
Prudential Borrowing	2,339	1,513	757	-1,582	-756
Capital Receipts/Reserves	0	0	0	0	0
Total Capital Programme Financing	55,632	52,368	47,003	-8,629	-5,365
Capitalisation of expenditure budgeted for within revenue			4,494		
Total Capital Financing			51,497		

ne 41	Capital Balances	Balance brought forward at 1 April 2012	Original planned balance carried forward	Latest planned balance carried forward	Actual balance carried forward at 31 Mar 2013	Variation to Original Capital Programme	Variation to Latest Capital Programme
L		£000	£000	£000	£000	£000	£000
- 1	Capital Reserve Capital Receipts Unapplied	16,942 9,420	16,942 9,475	19,270 10,888	-, -	1,476 1,142	
Ī	otal	26,362	26,417	30,158	29,035	2,618	-1,123

Capital Grants (excluding school local balances)	Balance brought forward at 1 April 2012 £000	Balance carried forward at 31 Mar 2013 £000
Reserves (unringfenced)	14,262	27,896
Receipts in Advance (ringfenced/eligible spend not yet incurred)*	9,497	9,363
Total	23,759	37,259

<sup>\*</sup> includes £8.370m Growing Places Fund held for the Local Enterprise Partnership (LEP)

# Children, Education & Families Capital Programme Provisional Outturn 2012/13 Cabinet 18 June 2013

	Ref	Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
-			2000	2000	2000	2000	2000	2000	2000	
		Primary Capital Programme								
		Oxford, Wood Farm - replacement of existing buildings (ED749)	3,400	3,400	3,400	3,504	104	104	104	Phase 1 Complete June 2011. Phase 2 Complete Nov 2012. Phase 3 start Dec 12.
	2)	Banbury, The Grange - 6 classroom block to	600	540	540	538	-62	-2	-2	Complete July 2012.
	3)	replace temporary classrooms (ED739/1) Bayards (New Scheme) - replacement of existing buildings and additional space to meet basic need	300	200	200	239	-61	39	39	Cabinet approval March 2013, stage 2 awaiting contract value approval.
		Secondary Capital Programme								
Pa	4)	Wantage, Fitzwaryn - Phase 2 (Modernisation & new Post 16 accommodation) (ED715)	575	760	760	792	217	32	32	Post 16 complete July 2012.
Page 42		Academy Programme								
<del>1</del> 2	5)	Oxford Academy (ED678)	0	149	149	108	108	-41	-41	Main works completed Feb 2011, external works complete Sept 2011 and ICT provision complete
	6)	Oxford Spires Academy (ED805)	100	2,000	2,000	1,700	1,600	-300	-300	July 2012. Specific Academy funded project.
		Provision of School Places (Basic Need)								
		Existing Demographic Pupil Provision (Basic Needs Programme)	4,279	1,000	1,000	997	-3,282	-3	-3	Provision transferred to schemes below. Project development fee for Sept 13 & Sept 14 schemes.
	8)	11/12 Basic Need Programme Completions	161	116	116	102	-59	-14	-14	Contingency not required.
	9)	Reducing Out of County Provision for SEN Pupils	200	125	125	178	-22	53		Project delivery budget with Stage 2 approval in 13/14.
		Wantage, Charlton - Phase 2 Foundation & Studio (ED787)	870	870	870	778	-92	-92	-92	Complete Sept 2012. Contingency not required.
	11)	Oxford, Windale - Phase 2 (ED792)	540	540	540	527	-13	-13	-13	Complete July 2012.
	12)	Oxford, St Nicholas - Phase 2 (ED788)	0	420	420	418	418	-2	-2	Complete August 2012.
		Woodeaton - Modular Classroom (ED791)	0	210	210	212	212	2	2	Complete Sept 2012.
	,	West Oxford - Modular & Internals (ED790)	0	15	15	15	15	0	0	Complete April 2012.
	15)	Yarnton, William Fletcher - Phase 2 (ED799)	0	499	499	472	472	-27	-27	Complete August 2012.
	16)	Oxford, New Marston - Phase 3 (ED797)	0	384	384	364	364	-20	-20	Complete Sept 2012.

# Children, Education & Families Capital Programme Provisional Outturn 2012/13 Cabinet 18 June 2013

Re	Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
17 18	, , , , , , , , , , , , , , , , , , , ,	0	440 390	440 390	458 449	458 449	18 59		Complete Oct 2012. Cost pressure. Complete Jan 2013. Potential cost pressure pending outcome of the recently installed roof which has had to be replaced.
19	, ,	0	60	60	60	60	0	0	Complete Sept 2012.
20	(ED809) Orchard Meadow, - (Phase 1) Internal alterations (ED819)	0	76	76	58	58	-18	-18	Complete Sept 2012.
21	,	0	1,100	1,100	983	983	-117	-117	On-site, programme slippage of a month.
	Growth Portfolio - New Schools								
22		50	25	25	0	-50	-25	-25	
23 20 20 24	classroom) Didcot, Great Western Park - Secondary (Phase 1)	100	25	25	0	-100	-25	-25	
<b>D</b> 24	,	50	25	25	0	-50	-25	-25	
25	Bicester, Gavray Drive - 7 classroom	20	10	10	0	-20	-10	-10	
25 26 26	Bicester - Secondary P1 (incl existing schools)	100	25	25	0	-100	-25	-25	
27	· · · · · · · · · · · · · · · · · · ·	260	100	100	3	-257	-97	-97	Cabinet report Jan 2013.
28	Upper Heyford - New Primary School	45	0	0	0	-45	0	0	
	Annual Programmes								
29	Schools Access Initiative	500	500	500	400	-100	-100	-100	Reduced need on annual programme and
30	Health & Safety - Schools	400	400	400	150	-250	-250	-250	unrequired contingency. Reduced need on annual programme and unrequired contingency.
31	Temporary Classrooms - Replacement & Removal	300	430	430	487	187	57	57	Removal of Temps at Schools converting to Academies
32		100	70	70	48	-52	-22	-22	
33	''	5,875	5,031	5,031	3,859	-2,016	-1,172		Programme slipped due to delay in programme design development as new contract provider from July 2012 and requirement on new condition
34	Schools Energy Reduction Programme	500	240	240	26	-474	-214	-214	survey data. As School Structural Maintenance Programme above.

PSC7 Annex 8d - CE&F

# Children, Education & Families Capital Programme Provisional Outturn 2012/13 Cabinet 18 June 2013

Ref	Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
		2000	2000	2000	2000	2000	2000	2000	
	Other Schemes & Programmes								
35)	Loans to Foster/Adoptive Parents	90	90	90	0	-90	-90	-90	
36)	(Prudentially Funded) Short Breaks (Aiming High)	0	52	52	4	4	-48	-48	New grant provision for 12/13, programme
,	, , ,		52		-		-40		delivery timescale - August 2013.
37)	Great Tew (Contribution) Conditional Approval	100	0	0	0	-100	0	0	Budget provision transferred to the school (School Managed Scheme).
38)	North Leigh - Temporary Classroom	0	56	56	54	54	-2	-2	Complete - Sept 2012.
39)	Small Projects	0	174	174	34	34	-140	-140	2 schemes slipped to 13/14
	Retentions & Oxford City Schools Reorgan	<u>nisation</u>							
40)	Retentions	587	1,004	1,004	849	262	-155	-155	
Page									
		00.400	04 ==4	24 ==4	40.000	4.000	2.00=	2.22	
#	Sub-Total CE&F	20,102	21,551	21,551	18,866	-1,236		-2,685	
	School Capital					-6%	-12%	-12%	
41)	Devolved Formula Capital	5,155	5,207	5,207	4,807	-348	-400	-400	
	Sub-Total Schools	5,155	5,207	5,207	4,807	-348	-400	-400	
	CE&F Capital Programme Total	25,257	26,758	26,758	23,673	-1,584	-3,085	-3,085	
-		1			1	-6%	-12%	-12%	

Social & Community Services Capital Programme Provisional Outturn 2012/13 Cabinet - 18 March 2013

Ref	Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
1) 2) 2) 3)	Community Safety Programme Fire & Rescue Service Bicester Fire Station Upgrade (SC108) Fire Equipment Joint Control Room (SC111) Gypsy & Travellers Sites Redbridge Hollow Phase 2 (combined	130 75 25 344	150 75 90 790	150 0 90 790	155 0 35 801	25 -75 10 457	-75 -55 11	11	Complete June 2012.  Commenced March 2013.  Complete Sept 2012.
4)	Community Safety Programme Total  Social Care for Adults Programme  Mental Health  Mental Health Projects	<b>574</b>	<b>1,105</b>	<b>1,030</b>	991	<b>417</b>	<b>-114</b> -77	- <b>39</b> 0	Provision towards a grant to an external provider, scheme being developed.
5) <b>5</b>	Residential HOPs Phase 1- New Builds Specialist Housing Programme ECH - Programme	0 486	0 461	0 458	0	0 -486	0 -461	0 -458	On-going negotiations with housing provider on final business case for a particular site, currently
7) 8)	ECH - Greater Leys (SS105) ECH - Shotover (SS104) Day Centres	409 600	400 600	414 603	414 603	5 3	14 3	0	in development. Complete July 2012. Complete Feb 2013.
10)	Banbury Day Centre (SS97)  Deferred Interest Loans (CSDP)	515 150	570 150	570 150	508 84	-7 -66	-62 -66	-62 -66	Complete April 2012.
	Social Care for Adults Programme Total Strategy & Transformation Programme	2,237	2,258	2,195	1,609	-628	-649	-586	
	ICT New Adult Services System (SC107)	195	195	195	0	-195	-195	-195	Phase of programme aborted.
	Strategy & Transformation Programme Total	195	195	195	0	-195	-195	-195	
12)	Retentions & Minor Works Retentions & Minor Works	35	57	57	8	-27	-49	-49	
	S&CS Capital Programme Total	3,041	3,615	3,477	2,608	-433 -14%	-1,007 -28%	-869 -25%	

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# Transport Capital Programme Provisional Outturn 2012/13 Cabinet - 18 June 2013

	Ref	Scheme	Original Capital Programme	Latest Capital Programme	Latest Forecast Position	Actual Expenditure 2012/13	Variation to original Capital	Variation to latest Capital	Variation to latest Forecast	Comments
			(Council Feb 2012)	(Council Feb 2013)	(as at end of Feb 2013)		Programme	Programme	Position	
L			£000	£000	£000	£000	£000	£000	£000	
		Network Development Thornhill Park & Ride Extensions	3,080	1,519	1,519	1,660	-1,420	141	141	£1m saving returned to corporate contingencies following value engineering exercise. Delayed start due to issues with lease.
	2)	London Road Bus Lane	0	0	18	0	0	0	-18	
	3)	Kennington & Hinksey Roundabouts	404	300	365	360	-44	60	-5	Delayed progress due to issue with Thames Water asset beneath ground.
		Road Safety Speed Limit Review	12	50	50	49	37	-1	-1	
_		Oxford Transport Strategy								
1	,	Frideswide Square	125		142	145	20	3	3	
	5)	Fairfax Rd/Purcell Rd Cycle Link	164	0	0	1	-163	1	1	Scheme delivery slipped to 13/14 due to on- going issues regarding land adoption
	6)	New Headington Transport Improvements	26	85	88	18	-8	-67	-70	going issues regarding land adoption
		LSTF Cycle Improvements	0	100	67	66	66	-34	-1	New scheme added to programme - part of Local Sustaintable Transport Fund package
		Woodstock Rd, ROQ (project development)	0		20	22	22	2	2	
		Oxford West Way - A34 Slip Rd Divinity & Magdalen Road area CPZs	0	268 214	268 144	271 121	271 121	3 -93		New scheme added to progamme  New scheme added to progamme - third phase
	10)	Divinity & Magdalen Road area CF2s	U	214	144	121	121	-93	-23	placed on hold
	11)	Other OTS small and completed schemes	64	79	43	23	-41	-56	-20	, , , , , , , , , , , , , , , , , , ,
		Towns Programme								
	11)	Bicester Town Centre Access Imps	0	500	500	722	722	222	222	New scheme added to programme. Risk adj. to
	12)	Coggos Link Bood	600	0	0	0	-600	0	0	spend profile not required. Scheme aborted following public inquiry
		Cogges Link Road Banbury: Higham Way Access Road	600 176		36	45	-131	-55		Scheme delivery slipped to 13/14 due to on-
	10)	Banbary. Fiigham Way 7,00035 Fload	170	100	00	40	101	00	ŭ	going issues regarding land adoption
	14)	SVUK Highway Schemes (project	295	120	98	77	-218	-43	-21	Further works on hold pending review
		development)								
		A44 Crossing, Yarnton Other Towns Programme small and	313 181	209 249	209 258	179 219	-134 38	-30 -30	-30 -39	Contingency not required
		completed schemes	101	249	256	219	36	-30	-39	
		Public Transport								
	16)	Didcot Station Forecourt	1,940	,	1,658	1,671	-269	13		2 months delayed start
L	17)	SVUK Premium Routes (LTP3)	75	75	75	-2	-77	-77	-77	

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Ref	Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
18)	Other Public Transport small and completed schemes	5	0	0	15	10	15	15	
19)	LTP1 Schemes	132	0	0	0	-132	0	0	
20)	Integrated Transport Future Programme- LTP3	792	0	0	0	-792	0	0	Slippage of early project development work on future major schemes -schemes on hold waiting completion of area strategy reviews.
	Integrated Transport Strategy Total	8,384	5,688	5,558	5,662	-2,722	-26	104	
						-32%	0%	2%	
21)	Structural Maintenance Annual Programme Carriageway Schemes (non-principal roads)	4,130	3,506	3,526	3,641	-489	135	115	£0.750m savings resulting from introduction of new material recycling techniques. Savings transferred to fund Bagley Wood emergency
22)	Footway Schemes	1,750	1,750	1,759	1,846	96	96	87	scheme. £0.312m of work brought forward. Cost pressure due to coal tar disposal as greater than expected levels of contamination. Increased scheme costs following detail design & procurement
23)	Surface Treatments	4,141	4,036	4,036	3,606	-535	-430	-430	Savings on safety resurfacing programme, unrequired contingency and underspend carried forward on 11/12 programme not required.
	Street Lighting Column Replacement Drainage	500 1,100	500 1,100	500 1,005	503 1,019	3 -81	3 -81	3	Slippage due to poor weather and priorisation of
	_	,		1,005	1,019	-01	-01		emergency works.
26)	Bridges	1,723	1,323	890	780	-943	-543	-110	Slippage on Wheatley River Bridge due to requirement for additional design work, clash with nearby HA works. Also slippage on Tadpole Bridge Bampton, Burford and Goring due to poor weather and prioritisation of emergency works.
27)	Public Rights of Way Foot Bridges - Replacement & Repairs Programme	100	0	0	0	-100	0	0	Budget returned to corporate contingencies as no programme of work for 12/13.
28)	Rural Roads Dressing & Treatments	0	500	840	780	780	280	-60	£1m new resources added to the programme (intitally 50% risk adjusted). £0.160m not required and returned as savings. £0.060m required in 13/14.
	SM Annual Programmes	13,444	12,715	12,556	12,175	-1,269	-540	-381	

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# Transport Capital Programme Provisional Outturn 2012/13 Cabinet - 18 June 2013

Ref	Scheme	2012)	Latest Capital Programme (Council Feb	Latest Forecast Position (as at end of Feb 2013)	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
		£000	£000	£000	£000	£000	£000	£000	
	Structural Maintenance Major Schemes Bayswater Brook Reactive Works A4158 Oxford Iffley Road (Phase 2)	0 555	79 584	79 584	80 635	80 80		1 51	New scheme added to programme
	Potash Bridge	487	004	0	-3	-490		_	Scheme complete - transferred to earmarked
31)	1 otasii biidge	407	O	o o	-3	-430	-5	-5	reserves pending settlement of final account.
32)	Thames Towpath Reconstruction (Sonning Eye, Goring, Farmoor)	350	200	8	13	-337	-187	5	Slippage due to extended procurement and ongoing high water levels
33)	A4130 Bix dual carriageway	570	382	355	344	-226	-38	-11	Refinement of intital spend profile following feasibility
34)	A420 Shrivenham Bypass	200	135	92	85	-115	-50	-7	Refinement of intital spend profile following feasibility
35)	Kennington, Oxford Road (Bagley Wood) Reconstruction	0	90	50	40	40	-50	-10	New scheme added to programme due to subsidience
36)	Murdock Road, Bicester	0	0	336	0	0	0	-336	New scheme added to programme. Slipped to April 13 due to prolonged cold weather
37)	Completed schemes	125	0	0	-26	-151	-26	-26	Unrequired project contingencies
)	SM Major Schemes	2,287	1,470	1,504	1,168	-1,119	-302	-336	
	Structural Maintenance Total	15,731	14,185	14,060	13,343	-2,388	-842	-717	
						-15%	-6%	-5%	
	Transport Capital Programme Total	24,115	19.873	19,618	19,005	-5,110	-868	-613	
	Transport Capital Frogramme Total	۷٠٠,۱۱۵	19,073	13,010	19,005	-3,110		-3%	

## Environment & Economy (Other) Capital Programme Provisional Outturn 2012/13 Cabinet - 18 June 2013

Re	f Scheme	Original Capital Programme (Council Feb 2012) £000	Latest Capital Programme (Council Feb 2013) £000	Latest Forecast Position (as at end of Feb 2013) £000	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
	ASSET STRATEGY IMPLEMENTATION					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
1)	Asset Strategy Implementation Programme	300	50	50	2	-298	-48	-48	
2)	Cricket Road Centre Closure (including Unipart House works)	13	52	52	46	33	-6	-6	
	ASSET STRATEGY IMPLEMENTATION TOTAL	313	102	102	48	-265	-54	-54	
	ENERGY EFFICIENCY IMPROVEMENT PR					-85%	-53%	-53%	
	ENERGY EFFICIENCY IMPROVEMENT PRO	OGRAMME							
3)	SALIX Energy Programme	249	212	212	201	-48	-11	-11	
4)	Energy Tax Reduction Programme (Property - non-schools)	173	173	173	0	-173	-173	-173	Late development of programme - works slipped to April/May 2013
U 5)	Energy Conservation (Prudentially funded)	330	0	0	0	-330	0	0	Transferred to CEF Schools Energy Programme
D <sub>5)</sub>	Energy Strategy Implementation (Street Lighting Pilot)	300	0	0	0	-300	0	0	Removed as no longer viable due to changes in electrical network charges
49	ENERGY EFFICIENCY IMPROVEMENT PROGRAMME	1,052	385	385	201	-851	-184	-184	
	ANNUAL PROPERTY PROGRAMMES					-81%	-48%	-48%	
7)	Non-Schools Property Structural Maintenance	100	0	0	0	-100	0	0	No programme of works for 12/13
8)	Minor Works Programme	300	300	300	195	-105	-105	-105	Works slipped to 2013/14
9)		24	24	24	42	18	18	18	
	ANNUAL PROPERY PROGRAMMES TOTAL	424	324	324	237	-187	-87	-87	
						-44%	-27%	-27%	

## Environment & Economy (Other) Capital Programme Provisional Outturn 2012/13 Cabinet - 18 June 2013

Ref	Scheme	2012)	Latest Capital Programme (Council Feb 2013)	Feb 2013)	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
	WASTE MANAGEMENT PROGRAMME	0003	0003	0003	000£	£000	0003	£000	
10)	Kidlington WRC	150	0	0	0	-150	0	0	Conitinuing site feasibility issues - alternative solutions now being investigated
11)	Alkerton WRC	200	25	25	0	-200	-25	-25	On hold until Autumn 2013 awaiting results of a trial.
12)	Oxford Waste Partnership PRG Allocation	0	104	104	104	104	0	0	Allocations from New Initiatives Fund made in current year
	WASTE MANAGEMENT PROGRAMME TOTAL	350	129	129	104	-246	-25	-25	
	CORPORATE PROPERTY & PARTNERSHI	P PROGRAMM	FS			-70%	-19%	-19%	
ህ 13) 13)	Broadband (OXOnline) Project	50	0	0	0	-50	0	0	
ם רכי	Retentions (Completed Schemes)	125	161	161	223	98	62	62	
Στ Ο	E&E (Other) Capital Programme Total	2,314	1,101	1,101	813	-1,501		-288	
						-65%	-26%	-26%	

### Chief Executive's Office Capital Programme Provisional Outturn 2012/13 Cabinet 18 June 2013

Re	f Scheme	Original Capital Programme (Council Feb 2012)	Latest Capital Programme (Council Feb 2013)	Latest Forecast Position (as at end of Feb 2013)	Actual Expenditure 2012/13	Variation to original Capital Programme	Variation to latest Capital Programme	Variation to latest Forecast Position	Comments
		£000	£000	£000	£000	£000	£000	£000	
1)	Community Services Programme Libraries Introduction of RFID (Radio frequency identification) self service in Libraries (CS9)	55	55	55	8	-47	-47	-47	Provision for Headington Library.
2)	Introduction of RFID (Radio frequency identification) self service in Libraries- Phase 2 (CS11)	500	700	700	557	57	-143		Provision for remaining libraries within the RFID programme.
3)	Bicester Library	25	25	25	0	-25	-25	-25	
4)	Cholsey Library - Contribution	0		103	103	103			Developer funded contribution.
5)	Headington Library	0	0	0	4	4	4	4	
(a)	County Heritage & Arts Abingdon Town Council (CS10)	100	200	200	200	100	0	0	Contribution towards Abingdon Museum.
<u>y</u>	Community Services Programme Total	680	980	1,083	872	192	-108	-211	
Page 51 7)	Partnerships Grants to Voluntary & Community Groups Big Society Super Connected Cities Bid	20 135 0	0	41 0 0	32 0 0	12 -135 0	-9 0 0	-9 0 0	Change in way delivered - revenue spend.
	Partnerships Programme Total	155	41	41	32	-123	-9	-9	
	S&CS Capital Programme Total	835		1,124	904	69	-117	-220	
						8%	-11%	-20%	

PSC7 Annex 8e

#### Capital Programme Provisional Outturn 2012/13 Annual Programme Carryforwards Cabinet 18 March 2013

				Latest	A -41	V!!		ı	I		T
				Forecast	Actual Expenditure	Variation to latest			Returned to	Prudential	Over + / under -
	Ref	Directorate	Scheme	Position	2012/13	Forecast	Comments	Carry Forward		Borrowing	spend
				(as at end of	2012/13	Position			Programme	Borrowing	Speria
				£000	£000	£000					
-				£000	2000	2000					
	1)	CEF	Existing Demographic Pupil Provision (Basic Needs Programme)	1,000	962	-38	Released to Basic Need programme contingency	-38			
L.											
	<i>'</i>	CEF	11/12 Basic Need Programme Completions	116	102		Released to Basic Need programme contingency	-14			
	- /	CEF	Schools Access Initiative	500	377		Sufficient future allocation/fund Temporary Classroom overspend		-66		-57
[		CEF	Health & Safety - Schools	400	150		Sufficient future allocation		-250		
	5)	CEF	Temporary Classrooms - Replacement & Removal	430	487	57	Removal of Temps at Schools converting to Academies				57
	6)		Schools Accommodation Intervention & Support Programme	70	48		Sufficient future allocation		-22		
ָּדְי	7)	CEF	School Structural Maintenance (inc Health & Safety)	5,031	3,859	-1,172	Plus a further £0.5m in earmarked reserves (January 13 CAPB) to cover potential £1.4m of outstanding liabilities from 12/13 programme not complete as at March 2013.	-1,172			
]   	8)	CEF	Schools Energy Reduction Programme	240	26	-214	Sufficient future allocation			-214	
	9)	CEF	Loans to Foster/Adoptive Parents (Prudentially Funded)	90	0	-90	Sufficient future allocation			-90	)
	10)	CEF	Short Breaks (Aiming High)	52	4		Specific grant (not ring-fenced), programme delivery to August 2013	-48			
Ī.,	11)	S&CS	Fire Equipment	0	0		Already C/Fwd to 13/14	0			
[		S&CS	Joint Control Room (SC111)	90	35		Specific grant (not ring-fenced)	-55			
[	13)	S&CS	Mental Health Projects	0	0		Already C/Fwd to 13/14	0			
L		S&CS	ECH - Programme	458	0		5 year programme	-458			
ļ	15)	S&CS	Deferred Interest Loans (CSDP)	150	84		Sufficient future allocation		-66		
ļ		Transport	Carriageways	3,506	3,641	135	Net £0.220m underspend returned to corporate				135
ļ		Transport	Footways	1,750	1,846	96	contingencies.				96
ļ		Transport	Surface Treatments	4,036	3,606	-430	Some minor slippages, but these can be met		-139		-291
ļ		Transport	Drainage	1,100	1,019	-81	from future programme contingencies		-81		
ļ		Transport	Street Lighting Column Replacement	500	503	3	' "				3
	21)	Transport	Bridges	1,323	780	-543	Slippage on Wheatley (£0.365m) and Burford (£0.065m) schemes previously reported in the MMR to Cabinet. Further slippage on Tadpole Bridge Bampton (£0.143m) and Goring Vehicle Incursion (£0.027m). Large value in relation to overall size of programme therefore cannot be contained within future programme contingencies	-600			57

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#### Capital Programme Provisional Outturn 2012/13 Annual Programme Carryforwards Cabinet 18 March 2013

	Ref	Directorate	Scheme	Latest Forecast Position (as at end of £000	Actual Expenditure 2012/13	Variation to latest Forecast Position £000	Comments	Carry Forward	Returned to Capital Programme	Prudential Borrowing	Over + / under - spend
	22)	Transport	Rural Roads	1,000	780	-220	Slippage of Binfield Heath scheme due to prolonged cold weather. Remainging allocation not utilised and returned to corporate contingencies	-60	-160		
	23)	E&E	Minor Works	300	195	-105	£0.109m spend on the 11/12 progamme and £86k spend on the 12/13 programme. Bids outstanding of £0.150m from 12/13 not started. £0.100m slippage on Benson Library and Chinnor Children's Centre Programme being developed for the £0.200m allocation in 13/14	-105			
Page	24)	E&E	Energy Efficiency	173	0	-173	Rewley Road and Central Library schemes slipped to April/May 13. £0.200m allocation for 13/14 and further £1.6m in future years.	-173			
je 53	25)		Introduction of RFID (Radio frequency identification) self service in Libraries (CS9)	55	8	-47	Need to finalise S106 funding for the project as provisional underwritten by Prudential Borrowing funded from service.	-47			
ω	26)		Introduction of RFID (Radio frequency identification) self service in Libraries- Phase 2 (CS11)	700	557	-143	Funded from Efficiency Reserve	-143			
			Total	23,070	19,069	-4,001		-2,913	-784	-304	0

#### Notes

1) Excludes individual project budgets as automatically c/fwd into future years, unless saving can be released back to capital programme.

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# PERFORMANCE SCRUTINY COMMITTEE 27 JUNE 2013

# CORPORATE PLAN PERFORMANCE MANAGEMENT REPORT FOR THE FOURTH QUARTER 2012/13

### **Report by the County Council Management Team**

### 1. Introduction

This report headlines the progress the Council has made toward the Corporate Plan priorities for the period between January to March 2013.

The progress, together with progress toward achieving our Business Strategy priorities (reported separately through the monthly financial and business strategy monitoring report) has been considered by the County Council Management Team. Assurance has been given that, particularly through agreed corrective actions, good progress has been made in the fourth quarter.

As in the third quarter 2012/13 report, this report provides an update against all Corporate Plan priorities.

This report, together with any comments to note by the committee, will be presented to Cabinet on 16<sup>th</sup> July.

### 2. Key Issues

This report employs RAG ratings to provide a high level summary of quarterly performance/progress for each of our priorities for action. Using these ratings as a foundation, the following picture emerges:

- Overall performance is good against our priorities for action, with 70% rated green
- The significant majority of key corporate projects are progressing well and are on course to deliver on time
- The remaining 30% of priorities are all rated amber, and are being managed effectively with corrective actions in place
- None of our priorities for action are rated red.

### 3. Performance against our Corporate Plan Targets

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
World Class Economy	Local Enterprise Partnership	The skills needs assessment is aligned to meet LEP and business sector needs	The Skills Board has produced its skills analysis highlighting the strategic skill priorities:  1. Improving linkages between education and business 2. Developing traineeship and apprenticeship hubs 3. Employer input educational curriculum 4. Sector support for the hardest to reach, including appropriate training
56		Increased number of investment enquires turning into investment opportunities	We have increased the number of inward investment enquiries throughout the year. There are currently 45 inward investment projects, with the potential to create 2500 new jobs, these projects originated through a combination of direct enquiries through Invest in Oxfordshire & referrals through UKTI. Recent investments are set to add a further 195 new jobs in the first two quarters of next year.
		The infrastructure plan reflects the LEP and business sector needs	The Enterprise Partnership submitted its business plan for growth thus securing its core funding for 2013/14 and has played a pivotal part in ensuring that the City Deal negotiations reflect business needs.
		Year-end assessment  Progress on how our contribution has enabled the partnership to	OCC continues to provide significant strategic and technical support to the Enterprise Partnership enabling progress to be made. This has included improve access to finance, business support, management of inward investment service, promotion of infrastructure requirements, investment in skills provision and creating conditions for growth within the Enterprise Zone.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance			
		provide visible leadership and act as a catalyst for growth				
	Infrastructure	Deliver infrastructure framework - Districts charging schedules reflect OCC priorities and needs	The Spatial Planning & Infrastructure Partnership has agreed to publish the Local Investment Plan. Revenue resources are being sought to enable the agreed investment priorities to be developed into funding bids. Funding opportunities via the Local Pinch Point Fund or Local Infrastructure Fund submitted in order to support delivery of the Enterprise Zone.			
Page		Capital programme priorities reflect the infrastructure framework priorities for growth	Where County Council resources are required the Capital Investment Programme reflects the Local Investment Plan priorities.			
57		Year-end assessment	The County Council has responded to the draft charging schedule for Oxford City Council: it will make representations at the independent examination (scheduled for May 13)			
		The OCC 2012/13 infrastructure priorities are reflected through the district charging schedules	The County Council continues to work closely with all district councils to ensure that their Local Plans and CIL charging schedules reflect the Council's infrastructure and service requirements			
	Tackling transport priorities	Deliver priority transport schemes  O Witney Transport solution  O Thornhill Park & Ride extension (and new	Work is on target at Thornhill Park & Ride to increase the capacity by 500 new parking spaces to 1380 space. This extension work is expected to be completed by June 2013. The project is part funded by the Government's Local Sustainable Transport Fund.  The improvement work at Hinksey Hill and Kennington is now expected to start in early 2 with completion in Autumn 2014. This is because of the need to complete a diversion of a start in early 2 with complete and in the complete and i			

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
Page 58		hospital bus services)  Hinksey Hill Frideswide Square  Number of schemes delivered and percentage	water main in this area. The County Council is working with Thames Water to progress this important scheme.  G Package of transport measures required to support delivery of planned growth for Witney agreed by County Council: delivery of Phase 1 being taken forward for delivery in 2014  Redevelopment of Oxford Station is currently being planned by Network Rail. The County Council is working with other partners to ensure that this work is re-profiled to compliment the investment that the Council has planned for Frideswide Square.  The Area Stewardship Fund has successfully delivered local improvements across the county with 95% of the fund allocated.
		of funding spent through the Area Stewardship Fund	Over 700 schemes have been delivered, including footway improvements, traffic management measures, minor maintenance work and preparations for winter conditions.  New arrangements for the fund will rolled out for 2013/14
		Delivery of the highway maintenance programme as detailed in the Transport Asset Management Plan	The Transport Asset Management Plan has delivered over 200 schemes to maintain the carriageways, footways, bridges, street lighting, and drainage in Oxfordshire. The County Council has revised the drainage programme to deliver over 35 emergency schemes in response to the severe weather this winter.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
		Year-end assessments Improvement in traffic	Throughout the year, the County Council has worked with companies carrying out road work to avoid disruption of the traffic flow improvements.
Page 5		flow around major pinch points	Early indications are that the improvements made on the Botley Road last year have reduced the average evening journey time and increased the number of vehicles that can travel through this important route.
59		Year-end assessments Secure funding and investment for East-West rail	The County Council has contributed £500k towards development costs for East-West rail. This has been agreed by the local authority consortium on the East-West Rail Joint Delivery Board.
	Broadband	Establish the digital strategy for Oxfordshire	The digital strategy is now a local broadband plan that has been approved by the Government. This plan has helped secure an additional £200K of funding from Broadband Delivery UK. The County Council will receive £4.06M from the Government during the early stages of deployment.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance				
	G	Identify and contract with a Strategic Provider to improve broadband connectivity to priority areas	The County Council is currently working with a single supplier to achieve the best solution for Oxfordshire.  OCC expects to award preferred supplier status in June 2013, and sign the contract shortly after that.				
		Year-end assessments Plan in place for OCC £14M investment	The OCC project team continues to work closely with Broadband Delivery UK, the supplier and other bodies, to seek the best possible solution for the OCC investment				
Page		Year-end assessments Private sector matched funding secured	The County Council believes that the current combined funding will be sufficient to ensure the success of the Better Broadband programme.				
60	Skills Levels	Improve percentage participation of young people aged 16-19 in education or training	For those in year 12-14 (aged 16-19), The proportion %) where their participation in education, employment in training or training is "not known" has improved significantly but is still considered too high at 34%. Measures are in place to address this.				
		Reduce the percentage of Young People Not in education Employment or Training	Oxfordshire has bucked the national trend for the number of 16-18 year olds entering apprenticeships; Oxfordshire shows an increase of 5.6% this year which is higher than national figures.  Apprenticeships across all age groups have increased by 24%, which is 10% higher than both national and south east regional figures.				

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
		Increase the number of all age Apprenticeship starts in the county	The overall number of apprenticeship starts has increased by 26.7% for 2011/2012 with 4,370 starts.
	Educational Attainment	Improved educational attainment at,	No new educational statistics were available during Quarter 4.
	Attailment	o Key Stage 1)	As previously reported there is improvement in performance across key stage 1 and 2. Key stage 4 performance in Oxfordshire remained steady with Oxfordshire remaining below national averages.
P <sub>a</sub>		<ul><li>Key Stage 2)</li><li>Key Stage 4)</li></ul>	Performance at Key stage 1 improved across all measures. Performance is now in line or above national levels, but below statistical neighbours.
Page 61			Performance at KS2 was strong in 2012 both in terms of achievement and % making expected progress. All targets met or exceeded. Oxfordshire now above national average and in line with statistical neighbours. Performance in Oxford City which was historically poor has improved
			Key Stage 4 performance remained steady in the year, following the national trend. The % achieving 5+ GCSEs including English and maths remains below national average and did not meet target. The proportion of children making expected progress in English is below the national figure and remains a concern. The proportion of children making expected progress in maths is above the national figure.
		Improved number of schools classified as good or better by 10%	During quarter 4 the proportion of Oxfordshire schools judged to be at least good continued to rise with 73% of all schools now in this category. Approximately one third of all primary schools inspected and published during quarter 4 increased their judgement to good, including 2 schools that were previously inadequate. 2 schools (one nursery and one primary) increased their judgement to outstanding.
			At the end of March 2013 67.6% of primary school pupils were attending schools judged to be

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
			good or outstanding. This is up from 59% of pupils published in Ofsted's Annual Report in December 2012. 78.8% of secondary pupils are attending good or outstanding schools, up from 74% in the Annual Report.
		Year-end assessment Progress in implementation of the Education Strategy	Progress in implementing the Education Strategy remains on track.
Healthy and Thriving Communities ປ ຜ ຜ ຜ	Implications of changes to the health service	Year-end assessments Public Health move into OCC	The move of the Public Health Directorate into the County Council was completed successfully. Employment contracts were transferred though TUPE arrangements, financial systems were established, governance arrangements are being established, IT transfer went very smoothly, staff moved into County Hall and OCC hot desks were set up in Jubilee House.
62		Year-end assessments Progress of new Health and Wellbeing board and new commissioning arrangements	The review of current arrangements was concluded and terms of reference for the statutory board were approved by Full Council. Performance reports showed progress in nearly all areas of activity. Preparations for revising the Joint Health and Wellbeing Strategy and setting outcomes for 2013-14 are underway.
	Improve health outcomes	Year-end assessment  Measures as defined in the director of public health annual report	All recommendations set out in the Director of Public Health Annual Report have been reviewed. The new annual report has been completed and will be presented to Council in Q1 2013-14
	Demographic change	Year-end assessment Changes to how day services are provided	Proposed changes to day services remains on track.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	G	Provision of extra care housing	Additional extra care housing units delivered as per plan.
	Breaking the cycle of deprivation	Year-end assessment Progress as reported in the director of public health annual report	<ul> <li>An annual report for Brighter Futures in Banbury is being drafted and shows good progress against all plans</li> <li>Consultation on improving public involvement in the City programme was carried out in Q4 and this will inform planning for 2013-14</li> <li>The basket of indicators was reviewed and shows some improvement in outcomes, though the target wards are still worse than county averages for all indicators.</li> </ul>
Page 63	Protection and safeguarding	Adult Safeguarding Increased proportion of people who use services who report they feel safe each year	Each February the council takes part in a national survey which includes asking users of social care how safe they feel. In February 2012 68% of social care service users said that they 'felt as safe as I want' which put Oxfordshire in the top quartile of all authorities nationally. In February 2013 when the survey was repeated 68% of users again said they 'felt as safe as I want'  The council has also, as part of a national survey, asked informal carers (family and friends who provide unpaid care to users and carers) how safe they feel. Over 90% reported no worries about their personal safety.
		Improved performance against the basket of priority safeguarding indicators	The number of people waiting for an assessment continues to drop and we are on target for no one waiting longer than 28 days for their assessment to be completed.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
-		Children's Safeguarding – improved performance against the basket of priority safeguarding indicators (these include Child protection processes, Improved outcomes for looked after children, Number of children in need)	Performance remains above benchmark levels, but further improvements are held back by pressures due to the increased number of children on child protection plans. To address this, a step up/step down policy is being introduced across Early Intervention and Children's Social Care. Work continues within the directorate to ensure the timeliness of reviews and visits.
Page 64		Attendances at emergencies* by a fire engine sent from the nearest fire station to be made within target response times	Under normal circumstances, when an emergency occurs a fire engine will be sent from the nearest fire station. We aim for 80% of these attendances to be made within 11 minutes and 95% to be made within 14 minutes.  These standards are currently achieved at 78% and 93% respectively. This is within the allowable 5% tolerance and is therefore considered to be on target performance.
		(*not all incidents we attend are considered as emergencies)	
	Prevention	365 more people alive because of a reduction in deaths caused by accidental dwelling fires and road traffic collisions	Performance on 365 Alive remains ahead of target, demonstrating protection for the wider public. 56 more people were alive in quarter four, 20 better than target.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
		Adults  Delay and reduce the need for care and support through a basket of priority indicators  Reduce the number of permanent admissions to residential and nursing	Delays rose in the final quarter of the year but are marginally better than the 2011/12 figures.  However this needs to be seen in the context of an increasing pressure on hospital admissions - with a 10% rise in emergency admissions in 2012/13 compared to 2011/12.  The pathway through hospitals is currently been revised to ensure people are seen in the most appropriate place and are given a greater chance of returning home.  Most people that are permanently admitted to care homes are admitted from hospital. The discharge to assess is also expected to reduce the number of admissions, and the council has set a target of fewer than 400 permanent admissions from October 2012.
Page 65		care homes, per 1,000 population  Children (Early Intervention Service)  Improve outcomes for vulnerable children and young people and families with additional and complex needs (reported through the basket of priority indicators)	In 2011/12 Oxfordshire's persistent absence rates were in line with the national average for children at primary school, but slightly above the national average for children at secondary school. In the first two terms of the 2012/13 academic year the persistent absence rate for primary schools for terms 1 to 2 rose marginally (0.4%) compared to the same terms in the last academic year. The persistent absence rate for secondary schools has been 8.3% for terms 1-2 for both 2012/13 and 2011/12 academic years. However rates are always higher at the start of the year as they monitor only absence levels to that point in the year.  The number of first-time entrants remained the same as the previous quarter giving a total for the year of 198 (a reduction of 27% on 11/12 and 84% on 2005). This indicator is calculated by the Youth Justice Board as a rate per 10,000 of the 10-17 population. A provisional calculation for this year gives a rate of 320 (462 in 2011/12, 710 nationally). Additionally, significantly reduced numbers of Youth Restorative Disposals show a genuine reduction in offending by children and young people.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	Personalisation	Increase the proportion of people of who use services who have control over their daily life	The council takes part in a national survey to ask users how much control they have over their life. In the past 2 years 79% of people said they had control over their daily lives. This fell to 75% this year.
		Improve overall satisfaction of people who use services with their care and support	Overall satisfaction for services remains high. The number of service users who are very or extremely satisfied rose from 62% to 64%, and those who were satisfied rose from 89% to 92%.
Page		Improve performance on the basket of indicators to measure the personalisation of care	The number of people on a personal budget has increased to 71% against a national target of 70%. This is an improvement on last year, where the council was already in the top quartile for people on personal budgets.
66			The proportion of people on direct payments was the second highest in the country last year and has risen again this year.
	Road Safety	Reduce the number of people killed or seriously injured on the roads	The number of those sustaining fatal or serious injuries has fallen from last year. 306 people sustained fatal or serious injuries from April 2012 to March 2013, in comparison with 351 people suffering such injuries in April 2011 to March 2012.
	Localism Act	Year-end assessment Our response to implications of the Localism Act	As noted in previous reports, details of how communities in Oxfordshire can make use of the Community Right to Challenge are available on the Council's website. There is also a short advice note on the Community Right to Bid, with links to District Councils as this right is overseen by Districts. Monitoring thus far suggests limited engagement with the community rights by neighbourhood and community groups in Oxfordshire, and engagement with comparable authorities confirms that this appears to be the position nationally

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	Big Society	Number of Community projects supported by the Big Society Fund	Since the launch in quarter 2, take up by councillors of their £10,000 community budget has been positive. 413 local projects have been supported. The average grant size was £1,522.91
Environment	Waste management	Decrease the amount of waste sent to	The amount of waste sent to landfill has increased slightly during the year in line with national trends. Waste per head of population was 429Kg in 2012/13, a slight increase from 427Kg last year. However, the county remains one of the best performing in the country, with a recycling rate over 60 per cent.
Page 67		Increase the amount of waste recycled and composting	Oxfordshire was the best performing county council in 2011/12 with a recycling rate of over 60% and performance this year remains at that level.  Increasing recycling further has been a challenge this year because a national legislative change has restricted what waste can be treated as recycling.
		Year-end assessment Progress on waste incinerator and household waste centres programme	Good progress continues to be made on the construction of the Ardley Energy from Waste facility which is on target to open in Autumn 2014.  Re-use trials have started at our waste recycling centres at Stanford and Alkerton. This allows unwanted goods to be diverted from landfill.  The household waste recycling centres implementation plan is currently under review.
			(A)

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	Increase energy efficiency and reduce emissions	Reduce corporate energy consumption level	With this year being considerably colder than the previous one, the County Council has seen an increase in energy consumption. The level of increase is in line with what would be expected given the weather conditions.
	A	Secure increased quantity of renewable energy supply	The County Council is looking to secure sources of renewable energy when replacing old school boilers with biomass installations.
Page 68		Year-end assessment Progress update on reduction in the council's carbon footprint	The increased energy consumption because of the cold weather has meant that the County Council has not been able to make the desired reduction in its carbon footprint this year
	Protecting the environment and Effective management of natural resources	Minerals & waste strategy development reflects the needs of the county (progress against basket of process indicators)	By agreement with the Inspector, the Examination process has now been suspended until 31 May 2013.  This will enable the County Council to complete the additional work which the Inspector has asked for.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
		Increase the number of volunteer days to support the rights of way network	Work continues with partner organisations, volunteers, community groups and local communities to maintain the rights of way network as an important part of the rural economy. Throughout 2012/13, 2340 volunteer days were given to support the rights of way network, exceeding the target of 2200 days for this year.
Page 69		Year-end assessment Outcome of the inspectors report to agree adoption and implementation of the M&W strategy (April 13)	The Inspector will confirm the revised arrangements for the consideration of the Core Strategy in the light of the County Council's decision in May 2013 (refer above). When the authority is advised of those arrangements it will be better able to assess when the Inspector's report might be received and when it might be in a position to adopt the plan.
Efficient Public Services	Delivering our savings target	Achievement of budget savings agreed by Council Feb 2012	The majority of the £37.1m savings planned for 2012/13 have been achieved. Where they have not been achieved alternatives have been found and the on-going effect considered as part of the 2013/14 S&RP process. The underspend of -£3.2m at year end is after the achievement of these savings.
	Improve our use of technology	100% of office based staff will be able to work more flexibly through the use of more efficient communication tools	To support a more flexible approach to working, the County Council has rolled out the Windows 7/Office software. 96% of the necessary upgrades have been completed and this is delivering improvements across the Council.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	G		
	Moving more functions into	Percentage of main contact channels	The Customer Service Centre (CSC) handled over 100,000 contacts and customer transactions in Q4, an increase of 25% from the previous quarter.
	Oxfordshire Customer Services	managed by the customer service centre	During 2012-13 eight additional services moved across to the CSC: Q1 (Concessionary Fares, Dial a Ride, Tell Us Once, Blue Badges, OxTAIL), Q2 (Carers Grant Administration) and Q3 (School Admissions, Subject Access Requests).
70	G	Overtown and partiaging	In O4 040/ of suptament colored wars potintial with the complex that was a frame that
Page		Customers are satisfied or very satisfied with overall service for the	In Q4, 94% of customers asked were satisfied with the service they received from the Customer Service Centre. 84% of callers received resolution on their first contact with the centre.
70		customer services centre	Following customer feedback, the County Council is continuing to seek improvements in key services such as Highways fault reporting, concessionary fares, and Blue Badge schemes to improve the customer experience.
			Service improvements implemented during this year include an increase online presence for the County Council and improvements in how face to face contacts are handled.
	Rationalise our property and encourage the co-location of public sector	Reduce the cost of the property portfolio by 25% whilst using our property to deliver the Council's broader objectives and	The Asset Rationalisation Programme fell slightly short of its Medium Term Financial Plan targets for 2012/13. The target applies to the non-schools estate rather than all property assets. The outturn for the current year is predicted to be slightly under (target £832k compared to £782k) however the programme is expected to deliver all planned savings, including these shortfalls by 2015/16.
	services	support service delivery	Opportunities to further reduce the cost of the portfolio are actively being pursued in conjunction with the Council's property partnership.

Priority outcome	Priorities for action	Our measures of success are	Q3 Progress / Performance
	<b>(4)</b>		
	Collaborative working	Year-end assessment Progress in working with others to deliver services more effectively	In Q4 the council continued to work in partnership with Oxfordshire Voluntary and Community Action (OCVA) who provide infrastructure for the voluntary and community sector within Oxfordshire. The contract commenced on October 1st 2012 and is now six months into the three year duration. The Council and OCVA continue to work together to provide leadership and support to facilitate a voluntary sector capable of sustaining long term service delivery and support to communities.
P			The council also continued to provide a valuable role in the Oxfordshire Stronger Communities Alliance Partnership.
Page 71	Equalities	Year-end assessment Meet the requirements of the Equality Act 2010	On track. Working with directorates to produce new actions for 2013/14 to help achieve the objectives set out in the Equality Policy

4. Risk Management
Risk Registers have been compiled for 2012/13 Quarter 4 and officers continue to manage high priority risks, in close consultation with the Audit Working Group.
RECOMMENDATION
5. The Cabinet is RECOMMENDED to note this report.

Contact Officer: Alexandra Bailey Research and Major Programmes Manager June 2013